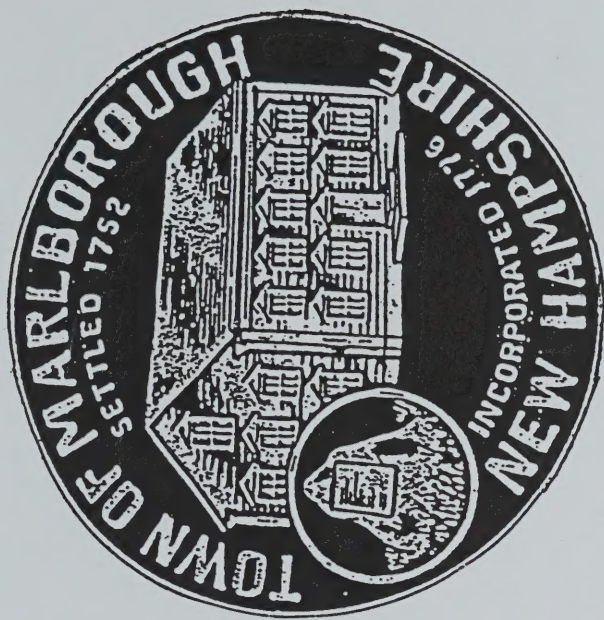


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1993 Annual Report



by the
New Hampshire Resource Recovery Association
November 18, 1993



Please bring this Report
to Town Meeting !



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TOWN OF MARLBOROUGH

TOWN REPORT

Index.....	1
Background Information.....	2
Town Officers/Employees.....	3
General Information.....	3,4
Selectmen's Foreword.....	6
Warrant.....	8,9
Budget- Form MS-6.....	10,11
1993 Budget in Detail.....	12 to 19
Town Auditor's Report - 1992.....	20
Selectmen's Report.....	21
Tax Collector's Report.....	22,23
Treasurer's Report.....	23
Treasurer's Fund Reports.....	24,25
1993 Revenues in Detail.....	26
1992 Payments in Detail.....	27 to 33
Report of Trustees of Trust Funds.....	33 to 35
Long Term Debt Bond Schedules.....	36,37
Transfer/Recycling Station/Landfill Report.....	38
Police Report.....	39
Report of Planning and Zoning Boards.....	40
Frost Free Library Report.....	41,42
Report of Conservation Commission.....	42
Recreation Committee Report.....	43
Report of Gates House Committee.....	44
Report of the Fire Wards.....	45
Marl-Harris Ambulance Squad Report.....	46
Forest Fire Warden and State Forest Ranger.....	46
Report of Welfare Administrator.....	47
Monadnock Family Services.....	47
Cemetery Committee Report.....	48
Monadnock Advisory Commission Report.....	48
Home Health Care and Community Services.....	49
Vital Statistics.....	50,51

TOWN OF MARLBOROUGH

SCHOOL DISTRICT REPORT

Officers, Teachers, & Employees.....	53
School Board Chairman's Report.....	54
Administrative Report.....	55
Principal's Report.....	56
SAU # 29 Administrative Salaries.....	57
Graduating High School Class of 1994.....	57
School Warrant.....	58
1994/95 Proposed School District Budget.....	59 to 61
Auditor's Report.....	62
Report of School District Treasurer.....	62
Minutes of District Meeting of March 2, 1993.....	63
Minutes of District Meeting of March 9, 1993.....	64
Minutes of Special Dist. Meeting June 12, 1993.....	64

TOWN OF MARLBOROUGH

ANNUAL REPORT

Background information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 1955, Households 856

Ranked by Median Household Income: 152 of 234 N.H. communities with income of \$31,383

Per Pupil Cost: 48th highest (of 160 districts) at \$5,210.85

Location: Latitude 42° 52' North, Longitude 72° 12' West

Elevation above sea level: 730 feet.

Area of Land: 20.5 square miles Water: 0.2 square miles

Political Representatives

***** FEDERAL *****

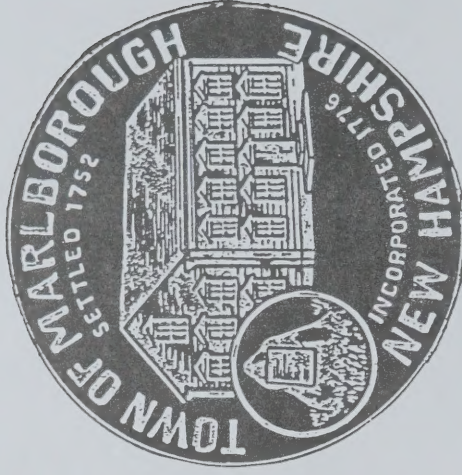
U.S. Senators: Honorable Robert Smith
Senate Office Building
Washington, D.C. 20510
Phone: 202-224-2841
Local Office: 46 South Main Street
Concord, N.H. 03301
Phone: 228-0453
Honorable Judd Gregg
Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Local Office: 125 North Main Street
Concord, N.H. 03301
Phone: 225-7115

U.S. Congressman, 2nd N.H. District:
Honorable Richard Swett
230 Cannon Building
Washington, D.C. 20515
Phone: 202-225-5206
Local Office: 18 North Main Street
Concord, N.H. 03301
Phone: 224-6621

Political Representatives (Continued)

***** STATE *****

Governor of New Hampshire: Governor Steve Merrill
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121
Executive Council, District 2: Councilor Robert C. Hayes
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632
State Senator, District 10: Senator Clesson J. Blaisdell
State House, Room 120
Concord, N.H. 03301-4951
Phone: 271-3207
Personal appointments in Keene, Phone: 358-3322
Representatives to the General Court:
Honorable Daniel Burnham
P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629
Honorable Stephen G. Avery
P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801



TOWN OFFICERS/EMPLOYEES

Selectmen	Glover E. Howe, Jr., Chrm. '95 Robert L. Bennett '94; David E. Cheney '96 Administrative Assistant - Laurent J. Biron	Recreation Commission Kathie Sullivan '96, Phylis Manning '95, Greg Orkins '94 Katherine Rogalski '95, Michael Wilber '94, Charles Ryll '94	Bruce Lyman, Chairman '95
Town Clerk-Tax Collector	Patricia R. Derby '96	Recycling Center/Transfer Station Supervisor Franklin D. Pelkey	
Deputy Town Clerk-Tax Collector	Ila E. Walton	Water Commissioners	The Board of Selectmen
Town Treasurer	Charlotte M. Crowell '94	Fire Wards	Carl E. Russell '96, Edward H. Wilson '95 Wayne F. Crowell '94, Clarence H. Batchelder '94 Linwood B. Croteau '95
Moderator	Edward C. Goodrich, Jr. '94	Fire Chief/Forest Fire Warden	Carl E. Russell
Director of Public Works	Harry Patnode, Jr.	Deputy Forest Fire Warden	Edward H. Wilson, Wayne F. Crowell Clarence P. Beauregard
Highway Department Employees	Richard Patnode, Brian Tarr	Police Chief	Ernest J. Bashaw
Trustees of Trust Funds	Oliver F. Derby '95 Barbara H. Frechette '96, Margaret W. Seaver '94	Police Officers	Mark Chamberlain Paul Bertolami, W. Garrett Chamberlain Secretary - Doreen Thibodeau
Cemetery Trustees	Alphonse Despres '94, Doris Wilcox '95 Corinne A. Bennett '96	School Patrol - Della Starkweather, Geraldine Dunn Animal Control - Police Officer on Duty	
Welfare Administrator	Alice M. Knight '93 Susan Beffa	Frost Free Library Trustees	Nancy Wyman, Pres. '95 Marcia Legru, Treas '94, Gilda Goodrich, Sec'y '96
Assistant Welfare Administrator		Robert L. Bennett '94, Glover Howe, Jr. '95, David E. Cheney '96 Rufus Frost III, Rev. Pierre Baker, Rev. Dawn Garrett-Larsen	
Health Officer	Nancy Wyman	Frost Free Library Staff	Lisa Bearce, Director Joan Wheeler, Assistant, Paul A. Laurendeau, Custodian Dolores Biron, Alternate Assistant
Sexton	Elmer A. Grover '94	Supervisors of the Checklist	Lawrence W. Robinson '94 William F. Cumings '98, Charles W. Porter '96
Auditor	Vachon, Clukay & Co., PC	Conservation Commission	Michael C. Krinsky, Chairman Charles R. Buffler, Secretary, Julie Patnode
Planning Board	Kenneth Kerber, Chrm. '96	Inspectors: Building Electrical Plumbing	Christopher Robbins David Redfield Peter W. Henry
Selectman Robert L. Bennett, E. Anne Burlin, Secretary '96 Robert E. Doody, Jr. '95, Frederick Mead '94, James Bearce '96 Scott Butler '96, Alphonse Despres '94, Gilbert Alexander '94		Southwest Solid Waste District Representative	John E. Lecraw
Zoning Board of Adjustment	Robert Heald, Chairman '94 William Coutts, Vice Chrm. '94 E. Anne Burlin '95, Charlotte Crowell '94 Scott M.H. Swanson '96, Frank Knight '94, Sandra Raasoch '94 Frank Buckbee '94, Russell Walton '94	Southwest Region Planning Commissioners Glover Howe, Jr. and Laurent J. Biron Transportation Advisory Committee Laurent J. Biron Housing Advisory Committee Alice Knight Natural Resource Advisory Committee Michael Krinsky Connecticut River Bridge Citizen Committee Laurent J. Biron	
Municipal Property Committee	Eugene Woodward		
Historic Commission	Priscilla Richardson '95, Jane Butler '95		

GENERAL INFORMATION

TOWN HALL: Selectmen 876-3751
Town Clerk 876-4529
TDD Service: Call 1-800-735-2964
for Relay New Hampshire
Office Hours:
Monday 9 A.M. to 4:30 P.M.
7 P.M. to 9:00 P.M.
Tuesday 9 A.M. to 4:30 P.M.
Wednesday 9 A.M. to 12 Noon
Thursday 9 A.M. to 4:30 P.M.
Friday 9 A.M. to 2:00 P.M.

Welfare Office at Lambert Building
157 Main Street, Tuesday & Thursday
9 A.M. to Noon. Phone 876-4703
Planning and Zoning Board meets
second Tuesday each month. Office
hours at Lambert Building are Monday
night by appointment 7 - 9 P.M.
Call 876-4529 for appointment.

Police Office phone 876-3311. If
no answer call Mutual Aid 352-1100.

Highway Department - 876-4401

Landfill Open Friday 8 A.M. - 4 P.M.
Saturday 8 A.M. - 3:30 P.M.

Library Hours: Tues/Wed 2-8 P.M.
Thurs 10 A.M.-5 P.M.
Fri/Sat 2-5 P.M.

***** ATTENTION BOAT OWNERS *****

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 East Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

***** INVENTORY OF TAXABLE PROPERTY *****

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on April 15th, 1994. After that date, a minimum penalty of \$10.00 applies.

IN CASE OF
EMERGENCY
CALL

352-1100
GIVE NAME, PHONE #
AND LOCATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 1994. The licenses may be obtained at the Town Clerk's Office in the Town Hall.

An animal population control fee has been added to the license fees. This money will be sent to the State and given to low income people to have their dogs and cats sterilized. Fees are as follows:

\$6.50 Neutered or spayed animal
\$9.00 Female or male animal

Note: Persons over 65 years of age may license one dog for \$2.00.

A charge of \$1 per month shall be paid for each month if fees are not paid by June 1, 1994.

Any owner keeping a dog contrary to the provisions of RSA 466 shall forfeit \$15 to the town in which the dog is kept in addition to the above \$1.00 per month charge.

THE FROST FREE LIBRARY
IS YOUR SOURCE FOR
FLOOD PLAIN
MANAGEMENT INFORMATION

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Hall. Please contact:

Administrative Assistant/
Community Rating System Coordinator
Marlborough Town Hall
149 Main Street
Marlborough, N.H. 03455-0487
603-876-3751

SELECTMEN'S FOREWORD

Thanks to some financial surplus on both the Town and School budgets, the tax rate did not come in at the predicted \$39.40 per \$1,000 of assessment. The rate of \$36.65 was far easier in these hard times. Our thanks to all the department/committee heads that made that possible! Our projections for 1994 are on the pages that follow.

As we enter 1994, we are happy to report that the affairs of the Town are, in our opinion, in excellent condition. The infrastructure, as it is called, is as good as it has ever been and we have done much at minimum costs. Specifically, all our bridges are now in good shape, that is to say, there are no "red" listed bridges as a result of State bridge inspections. The bridges have all been painted to prevent rusting and the minor welding repairs necessary to insure their continued good use. This past year the Terrace Street bridge was repaired by the State under the bridge aid program, and we painted the Knowlton Street and Power House Bridge.

In addition to the bridges, we have kept a close eye on the water and sewer systems. We now know that our average monthly usage is around the 2 million gallon mark and our public works crew is quick to react when it appears daily averages go off line indicating a problem. By contrast, we have been known to pump some 3.7 million gallons of water in a single month prior to establishing a monitoring program. Obviously, this results in a more efficient, less costly system and we are happy to report that both systems are now operating with a small surplus.

Our highways are being well maintained by the highway crew and they have done an admirable job. Their main emphasis this past year was taking care of many plugged culverts and keeping the gravel roads in shape during the dry summer. They have done a good job of keeping up with this tough winter.

Last, but not least, our landfill closure is progressing well. We will not make many comments here as there is a separate report for this involved area. Suffice to say, we sincerely hope to have the landfill officially capped by October 1994 closing this chapter of a very expensive undertaking!

Our federal financial grants continue to produce projects for the Town. The sewer line extension to the mobile home park was completed last spring improving the utilities of the park considerably. We also completed an affordable housing study that resulted in a \$350,000 grant to rehabilitate 12 rental units in Town. We wish to acknowledge the services and expertise of Southwest Region Planning Commission and Cheshire Housing Trust who made both grants possible.

SELECTMEN'S FOREWORD (CONTINUED)

We thank Mrs. Alice Knight for her many years of service. Mrs. Knight retired as our Welfare Administrator in December. Her many years of service to the Town includes many "hats" as she also served as Library Trustee, Selectman, Youth Advisory Group, State Library Representative, and all sorts of other little committees and undertakings. She is still the Town representative to the Southwest Region Planning Commission Housing Advisory Committee. Her many hours are too numerous to count, but for sure she made a difference. Our best to her in her leisure years!

Speaking of being involved, many of our committee or commissions are in need of new volunteers. We need people to volunteer for the Conservation Commission, Historic Commission, Planning and Zoning Boards, Safety Committee, and a whole host of other assignments. If you can make time to join us and be involved by reading up on the rules and requirements, please contact the Town Hall at 876-3751. You need not know anything about what you wish to join except to be interested and willing to make a commitment to help others attend to the business at hand. If you have talents to benefit the Town and want to help keep costs down, please volunteer!

The Board of Selectmen

TOWN OF MARLBOROUGH
WARRANT AND BUDGET FOR 1994

THE POLLS WILL BE OPEN FROM 1:00 P.M. to 9:00 P.M.

You are hereby notified to meet at the Marlborough School Gymnasium in said Marlborough on Tuesday, the eighth (8th) day of March, next at 7:00 P.M. of the clock in the afternoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing. (By ballot)
2. To vote on the proposed Town Zoning Ordinance changes as shown on the attached ballot to this warrant.
3. To vote for the Town to adopt the provisions of RSA 41:26-b changing the term of the Town Treasurer from one year to a three year term starting in 1995. (By ballot).
4. To see if the Town will vote to raise and appropriate the sum of \$1,383,916.00, which represents the posted operating budget (Form MS-6). Said sum is exclusive of all special articles addressed.
5. To see if the Town will vote to raise and appropriate the sum of eighty thousand dollars (\$80,000) for the land-fill closure plan, or to act in any manner relating thereto. The Board of Selectmen unanimously recommend this article.
6. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000) to be placed in the existing capital reserve fund for the revaluation of the Town, or to act in any manner relating thereto. The Board of Selectmen unanimously recommend this article.
7. To see if the Town will vote to raise and appropriate the sum of one thousand dollars (\$1,000) to fund the repairs of the Gates House, or to act in any manner relating thereto (by petition). The Board of Selectmen is split on the recommendation of this petition, two in favor, one opposed.
8. To see if the Town will vote to authorize the Selectmen to enter into a lease agreement for the purpose of leasing a police cruiser with associated equipment for the Police Department, and to use the sum of six thousand dollars (\$6,000) from the Farnum Trust Fund for that purpose. (Majority vote required)

9. To see if the Town will vote to raise and appropriate the sum of one thousand, four hundred and ten dollars (\$1,410) to be added to the Highway Heavy Equipment Capital Reserve Fund previously established. The Board of Selectmen unanimously recommend this article.
10. To see if the Town will vote to raise and appropriate the sum of one thousand five hundred dollars (\$1,500) for meals at the Community Kitchen, Inc., Keene, N.H., or to act in any manner relating thereto. The Board of Selectmen unanimously recommend this article.
11. To see if the Town will vote to raise and appropriate the sum of one thousand dollars (\$1,000) for designing a second story fire escape at the Frost Free Library, or to act in any manner relating thereto.
12. Shall the Town change the position of Welfare Administrator from an elected position to an appointed position by the Board of Selectmen starting in 1995? (Majority vote required).
13. Shall we adopt the provisions of RSA 31:95-c to restrict revenues from the Recreation Committee to expenditures for the purpose of recreation? Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the Recreation Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund in the accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of the revenue.
14. Shall the Town accept the provisions of RSA 80:42 providing that any town annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Board of Selectmen to transfer tax liens and to sell tax deed property by advertised sealed bid, public auction, or to otherwise dispose of it as justice may require?
15. To see if the town will vote to authorize the Board of Selectmen to accept gifts of personal property which may be offered to the town for any public purpose, pursuant to RSA 31:95-e. The Board of Selectmen must hold a public hearing before accepting such gift, and the acceptance shall not bind the town to raise, appropriate, or expend any public funds for the operation, maintenance, repair, or replacement of any such personal property. This authority shall remain in effect until rescinded by vote of Town Meeting.
16. Shall the Town accept the provisions of RSA 31:95-b providing that any Town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Board of Selectmen to apply for, accept and expend, without further action by the Town Meeting, unanticipated

money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year?

17. Shall the town accept the provisions of RSA 33:7 providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Board of Selectmen to issue tax anticipation notes?

18. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.


19. Shall the town accept the provisions of RSA 202-A:4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Frost Free Library Trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year?

20. To see if the town will vote to authorize the Board of Selectmen to accept, on behalf of the town, gifts, legacies, and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

21. To hear reports of Town Agents, Auditors and Committees.

22. To transact any business that may legally come before the meeting.

Given under our hands and seal, this eighteenth day of February, in the year of our Lord nineteen hundred and ninety-four.


Glover E. Howe, Jr.
Robert L. Bennett
David E. Cheney

Selectmen
of
Marlborough, N.H.


Glover E. Howe, Jr.
Robert L. Bennett
David E. Cheney

Selectmen
of
Marlborough, N.H.

A true copy of Warrants—Attest:

Statement of Compliance
The Town of Marlborough does not discriminate on the basis of race, color, sex, national origin, religion, handicap status, or age in any program or activity.
An electrical chairlift is available on the front stairs of the Municipal Building and if anyone is unable to use this equipment, we will make arrangements to transport any business on the ground floor of the building.
Board of Selectmen

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So. Spring St., P.O. Box 457
Concord, NH 03302-0457
(603) 271-3397



BUDGET OF THE TOWN

OF Marlborough N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 94 to December 31, 19 94 or for Fiscal Year
From 19 to 19

IMPORTANT: Please read the new RSA 32:5 applicable to all municipalities.

It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget.

When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

Date February 17, 1994

Robert J. Blum
SELECTMEN (PLEASE SIGN IN INK)

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
4130	Executive		40,679	39,834	33,095
4140	Election, Registration, & Vital Statistics		25,640	23,731	27,225
4150	Financial Administration		33,070	30,874	42,175
4152	Revaluation of Property		2,900	5,725	2,900
4153	Legal Expense		12,000	11,527	20,000
4155	Personnel Administration				
4191	Planning and Zoning		5,100	2,851	12,050
4194	General Government Building		37,351	38,683	24,915
4195	Cemeteries		14,125	13,898	13,425
4196	Insurance		36,355	29,939	54,672
4197	Advertising and Regional Associations		2,537	2,534	2,564
4199	Other General Government				
	PUBLIC SAFETY		53,885	43,773	66,875
4210	Police				
4215	Ambulance		89,110	84,685	95,610
4220	Fire		18,500	20,531	26,000
4240	Bldg. Inspection		1,450	1,318	3,125
4290	Emergency Mgt.		1,225	226	1,225
4299	Other Public Safety (including Communications)				
	HIGHWAYS AND STREETS				
4312	Highways and Streets		84,900	73,665	95,900
4313	Bridges		10,250	6,224	2,000
4316	Street Lighting		11,500	11,010	11,750
4311	Highway Dept. Admin.		69,070	60,604	82,041
4319	Town Lot Expense		4,565	4,044	2,850
	SANITATION				
4323	Solid Waste Collection				
4324	Solid Waste Disposal		74,815	61,875	135,360
4326	Sewage Collection and Disposal		89,423	72,995	94,218
	WATER DISTRIBUTION AND TREATMENT				
4332	Water Services				
4335	Water Treatment				
4331	Water Department		43,525	41,466	51,500
	HEALTH				
4414	Pest Control				
4415	Health Agencies and Hospitals		11,983	11,983	11,967
4411	Health Admin.		310	60	1,000
	WELFARE				
4442	Direct Assistance				
4444	Intergovernmental Welfare Payments		22,400	20,379	24,350
4445	Vendor Payments				
4441	Welfare Administration		3,523	4,285	3,823
	Sub-Totals (carry to top of page 3)		800,191	718,719	942,615

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	APPROPRIATIONS ENSURING FISCAL YEAR (Recommended)	Actual Expenditures Prior Year	ESTIMATED REVENUE Prior Year (omit cents)	ACTUAL REVENUE Prior Year (omit cents)	ESTIMATED REVENUE Ensuring Fiscal Year (omit cents)
SOURCE OF REVENUE							
3120	Land Use Change Taxes				4,000	3,000	4,000
3180	Resident Taxes						
3185	Yield Taxes				5,000	6,176	5,000
3186	Payment in Lieu of Taxes						
3189	Other Taxes - Boat Tax				1,000	1,063	1,000
3190	Interest & Penalties on Delinquent Taxes				25,000	47,690	25,000
	Inventory Penalties				1,300	1,232	1,300
LICENSES, PERMITS AND FEES							
3210	Business Licenses and Permits				4,000	1,322	1,000
3220	Motor Vehicle Permit Fees				115,500	126,971	118,100
3230	Building Permits					3,581	3,000
3290	Other Licenses, Permits & Fees				4,100	2,566	2,600
FROM FEDERAL GOVERNMENT							
3319	Other						
FROM STATE							
3351	Shared Revenue				30,000	89,807	12,250
3353	Highway Block Grant				40,400	45,347	44,570
3354	Water Pollution Grants				40,000	36,737	35,430
3355	Housing and Community Development					185,444	277,886
3356	State & Federal Forest Land Reimbursement						
3357	Flood Control Reimbursement						
3359	Other (Including Railroad Tax)					2,273	
FROM OTHER GOVERNMENT							
3379	Intergovernmental Revenues					10,303	
CHARGES FOR SERVICES							
3401	Income from Departments				29,900	34,111	37,900
3409	Other Charges / Hydro Lease				5,700	7,461	4,000
MISCELLANEOUS REVENUES							
3501	Sale of Municipal Property				500	1,801	500
3502	Interest on Investments				10,000	20,994	20,000
3509	Other / Ins. Div / Marl-Harris/Mt View				6,500	23,589	22,750
INTERFUND OPERATING TRANSFERS IN							
3912	Special Revenue Fund						
3913	Capital Projects Fund						
3914	Enterprise Fund						
	Sewer -						
	Water -						
	Electric -						
3915	Capital Reserve Fund						
3916	Trust and Agency Funds				20,728	20,727	27,871
OTHER FINANCING SOURCES							
3934	Proc. from Long Term Notes & Bonds						
General Fund Balance				For Municipal Use			
Unreserved Fund Balance				< \$	xxx	xxx	xxx
Fund Balance Voted From Surplus				< \$			
Fund Balance to be Retained				\$	xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes				\$			
TOTAL REVENUES AND CREDITS					476,576	906,742	889,875
*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.							
Total Appropriations						\$1,484,826	
Less: Amount of Estimated Revenues, Exclusive of Property Taxes						\$889,875	
Amount of Taxes to be Raised (Exclusive of School and County Taxes)						\$594,951	
BUDGET OF THE TOWN OF MARLBOROUGH							N.H.

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	APPROPRIATIONS ENSURING FISCAL YEAR (Recommended)	Actual Expenditures Prior Year	ESTIMATED REVENUE Prior Year (omit cents)	ACTUAL REVENUE Prior Year (omit cents)	ESTIMATED REVENUE Ensuring Fiscal Year (omit cents)
SOURCE OF REVENUE							
3120	Land Use Change Taxes				4,000	3,000	4,000
3180	Resident Taxes						
3185	Yield Taxes				5,000	6,176	5,000
3186	Payment in Lieu of Taxes						
3189	Other Taxes - Boat Tax				1,000	1,063	1,000
3190	Interest & Penalties on Delinquent Taxes				25,000	47,690	25,000
	Inventory Penalties				1,300	1,232	1,300
LICENSES, PERMITS AND FEES							
3210	Business Licenses and Permits				4,000	1,322	1,000
3220	Motor Vehicle Permit Fees				115,500	126,971	118,100
3230	Building Permits					3,581	3,000
3290	Other Licenses, Permits & Fees				4,100	2,566	2,600
FROM FEDERAL GOVERNMENT							
3319	Other						
FROM STATE							
3351	Shared Revenue				30,000	89,807	12,250
3353	Highway Block Grant				40,400	45,347	44,570
3354	Water Pollution Grants				40,000	36,737	35,430
3355	Housing and Community Development					185,444	277,886
3356	State & Federal Forest Land Reimbursement						
3357	Flood Control Reimbursement						
3359	Other (Including Railroad Tax)					2,273	
FROM OTHER GOVERNMENT							
3379	Intergovernmental Revenues					10,303	
CHARGES FOR SERVICES							
3401	Income from Departments				29,900	34,111	37,900
3409	Other Charges / Hydro Lease				5,700	7,461	4,000
MISCELLANEOUS REVENUES							
3501	Sale of Municipal Property				500	1,801	500
3502	Interest on Investments				10,000	20,994	20,000
3509	Other / Ins. Div / Marl-Harris/Mt View				6,500	23,589	22,750
INTERFUND OPERATING TRANSFERS IN							
3912	Special Revenue Fund						
3913	Capital Projects Fund						
3914	Enterprise Fund						
	Sewer -						
	Water -						
	Electric -						
3915	Capital Reserve Fund						
3916	Trust and Agency Funds				20,728	20,727	27,871
OTHER FINANCING SOURCES							
3934	Proc. from Long Term Notes & Bonds						
General Fund Balance				For Municipal Use			
Unreserved Fund Balance				< \$	xxx	xxx	xxx
Fund Balance Voted From Surplus				< \$			
Fund Balance to be Retained				\$	xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes				\$			
TOTAL REVENUES AND CREDITS					476,576	906,742	889,875
*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.							
Total Appropriations						\$1,484,826	
Less: Amount of Estimated Revenues, Exclusive of Property Taxes						\$889,875	
Amount of Taxes to be Raised (Exclusive of School and County Taxes)						\$594,951	
BUDGET OF THE TOWN OF MARLBOROUGH							N.H.

TOWN OF MARLBOROUGH

1994 BUDGET

	1993 Budget	1993 Expenses	1994 Budget	Increase/ Decrease	Anticipated Revenue
General Government:					
Executive Office	40,679	39,834	33,095	-7,584	-
Election, Registration, Vital Stat.	25,640	23,731	27,225	+1,585	281,850 (1)
Financial Administration	33,070	30,874	42,175	+9,105	-
Revaluation of Property	2,900	5,725	2,900	0	-
Attorney/Court Fees	12,000	11,527	20,000	+8,000	-
Planning & Zoning Boards	5,100	2,851	12,050	+6,950	1,000 (2)
General Gov't Buildings	37,351	38,683	24,915	-12,436	9,000 (3)
Cemeteries	14,125	13,898	13,425	-700	5,037 (4)
Insurance (except BC/BS)	36,355	29,939	54,672	+18,317	19,250 (5)
Advertising & Regional Associations	2,537	2,534	2,564	+27	
BC/BS, Retirement, FICA, Medicare	53,885	43,773	66,875	+12,990	
Subtotal - General Government	263,642	243,369	299,896	+36,254	316,137

- Footnotes:
- (1) Town Clerk/Tax Collector activities are shown on next page.
 - (2) Income is from \$50 application fee for public hearings.
 - (3) Lambert property - corner of Frost & Main Street apartment rental.
 - (4) Interest from Cemetery Trust Fund.
 - (5) Approximate annual Property Liability Insurance Trust dividend and Workman's Compensation Dividend.

TOWN OF MARLBOROUGH

TOWN CLERK AND OTHER SOURCES OF REVENUE

Town Clerk's Income		Other Sources of Income	
Motor Vehicle Registrations	\$115,500	Int & Penalties on Taxes	25,000
Dog licenses	1,500	Yield Tax	5,000
Building Permits	2,100	Boat Tax	1,000
Electrical Permits	500	Land Use Change Tax	4,000
Plumbing Permits	400	Inventory Penalties	1,300
Commercial Code Filings	1,000	Interest on Bank Deposits	20,000
Title Fees	600	Marl-Harris Amb (Fuel/Insur)	500
Vital Statistics	1,100	Insurance Dividends	3,000
Sale of Town Property/Books	300	Hydro Lease	4,000
Copy Machine Income	200		
Plate Decals	2,000	State Revenues:	
Miscellaneous Revenue	600	Shared Rev - Town Share	12,250
		Hwy Block Grant	44,570
		State Sewer Aid - EPA Bond	35,430
Total	125,800	Total	156,050

PROJECTED REVENUE: \$281,850

TOWN OF MARLBOROUGH

1994 BUDGET

	1993 Budget	1993 Expenses	1994 Budget	Increase/ Decrease	Anticipated Revenue
Public Safety:					
Police Department	89,110	84,685	95,610	+6,500	2,000 (6)
Fire Department	18,500	20,531	26,000	+7,500	
Building Inspector	1,450	1,318	3,125	+1,675	(7)
Civil Defense/Fire Wardens	1,225	226	1,225	0	200 (8)
Subtotal - Public Safety	110,285	106,760	125,960	+15,675	2,200
Highway, Streets & Bridges:					
Highway Department Administration	69,070	60,604	82,041	+12,971	
Highways and Streets Expense	84,900	73,665	95,900	+11,000	
Bridge Expense	10,250	6,224	2,000	-8,250	
Street Lighting	11,500	11,010	11,750	+250	
Town Lot Expense	4,565	4,044	2,850	-1,715	
Subtotal - Hwy, Streets, & Bridges	180,285	155,547	194,541	+14,256	
Sanitation:					
Landfill Operation	74,815	61,875	135,360	+60,545	25,100 (9)
Sewer Department	89,423	72,995	94,218	+4,795	94,218 (10)
Water Department	43,525	41,466	51,500	+7,975	51,500 (10)
Subtotal - Sanitation	207,763	176,336	281,078	+73,315	170,818

Footnotes: (6) Alcohol program fines for minors and accident reports.

(7) See Town Clerk/Tax Collector Revenue Report for anticipated revenues.

(8) Forest Fire Warden reimbursement from State for fires.

(9) Landfill stickers/recyclables and reimbursement from Town of Roxbury.

(10) 1993 Budget figure (\$74,815) includes \$1,000 Governor's Recycling Grant.

(11) To be raised from billings - self supporting departments.

TOWN OF MARLBOROUGH

1994 BUDGET

	1993 Budget	1993 Expenses	1994 Budget	Increase/ Decrease	Anticipated Revenue
Health & Welfare Departments:					
Health Administration	310	60	1,000	+690	
Health Agencies	11,983	11,983	11,967	-16	
Welfare Administration	3,523	4,285	3,823	+300	
Welfare - Direct Assistance	22,400	20,379	24,350	+1,950	
Subtotal - Health & Welfare	38,216	36,707	41,140	+2,924	
Culture and Recreation:					
Parks and Recreation	11,850	11,277	13,950	+2,100	
Library	46,527	46,376	49,595	+3,068	3,661 (11)
Patriotic Purposes	1,500	920	1,500	0	
Subtotal - Culture and Recreation	59,877	58,573	65,045	+5,168	3,661
Conservation:					
Conservation Commission Admin.	1,280	267	780	-500	
Redevelopment and Housing (Grant)	350,000	82,114	267,886	-82,114	267,886 (12)
Community Center/Day Care Study	0	0	10,000	+10,000	10,000 (12)
Subtotal - Conservation Commission	351,280	82,381	278,666	-72,614	277,886

Footnote: (11) Interest Income from Library Trust Fund.

(12) Community Development Block Grant (HUD Funds)

TOWN OF MARLBOROUGH

1994 BUDGET

	1993 Budget	1993 Expenses	1994 Budget	Increase/ Decrease	Anticipated Revenue
Debt Service:					
Long Term Bonds/Notes (Principal)	53,000	53,000	53,000	0	13,173 (13)
Long Term Bonds/Notes (Interest)	45,178	45,177	42,590	-2,588	
Tax Anticipation Note - Interest	2,000	-0-	2,000	-	
Subtotal - Debt Service	100,178	98,177	97,590	-2,588	13,173
TOTAL OPERATING BUDGET	1,311,526	957,850	1,383,916	+72,390	783,875

CAPITAL OUTLAYS:

1994 Projects shown on next page.	61,000	27,142	100,910	+39,910	6,000
1994 APPROPRIATION TOTAL	1,372,526	984,992	1,484,826	112,300	789,875
CARRY OVERS FROM PRIOR APPROPRIATIONS	69,887	53,615	64,797	-5,090	64,797 (14)
TOTAL BUDGETED EXPENDITURES:	1,442,413	1,038,607	1,549,623	107,210	854,672

Footnotes: (13) Paid from Fire Department Dumont and Lodge Trust Funds.

(14) 1993 Funds Encumbered:	
Town Books Restoration	1,156
School Street Project	13,812
Gates House Fund	2,685
Landfill Closure Plan	32,859
Recreation Department	560
Landfill Department	13,725
Total	<u>64,797</u>

1994 SPECIAL WARRANT ARTICLES

	To Be Raised	Increases Tax Rate By:
Landfill Closure Plan	\$80,000	1.20¢
Town Revaluation Capital Reserve Fund	\$10,000	15¢
Gates House Fund (by petition)	\$ 1,000	1¢
Highway Heavy Equipment Capital Reserve	\$ 1,410	2¢
Police Cruiser Lease (year 1 of 3)	\$ 6,000	-0- Trust Funds Available
Community Kitchen	\$ 1,500	2¢
Library Fire Escape	\$ 1,000	1¢
Total Capital Warrant Articles	\$100,910	1.41¢

Note: Expenditures of \$66,597 equals \$1.00 on tax rate.

**1993 ACTUAL AND 1994 PROJECTED TAX RATE
(INCLUDES TOWN, SCHOOL, AND COUNTY)**

	1993	1994
Total Town Appropriation	1,021,526	1,484,826
Total Revenue and Credits	503,594	789,875
Applied surplus	71,893	100,000
Net Town Appropriation	446,039	594,951
Net School Tax Assessments	1,846,463	1,906,620 *
County Tax Assessment	184,228	197,860 (Proposed 7.4% Incr)
Total of Town, School, County	2,476,730	2,699,431
Deduct: Business Profit Tax	- 58,622	-58,622 (Estimated)
Add: Veteran's Exemptions	+ 8,150	+ 8,150
Add: Overlay (Abate & Refunds) +	+ 14,520	+ 7,500
PROPERTY TAXES TO BE RAISED:	2,440,778	2,656,459
Tax Rate = \$2,440,778 ÷ 66,596,918 (valuation)		
= \$36.65 per \$1,000 of assessment.		\$39.89 (Estimated)
TOWN RATE	\$6.86	\$8.98
COUNTY RATE	\$2.73	\$2.94
SCHOOL RATE	<u>\$27.06</u>	<u>\$27.97</u>
	\$36.65	\$39.89

*Does not include potential pay raises for teachers.

TOWN OPERATING BUDGET COMPARISONS
(Without Warrant Articles)

YEAR	OPERATING BUDGET	SURPLUS	TOWN TAX RATE PER 1000	TOTAL TAX RATE PER 1000
1990	\$911,326	-0-	\$7.40	\$35.15
1991	\$910,223	\$114,288	\$5.62	\$31.49
1992	\$896,303	-0-	\$7.82	\$36.93
1993	\$960,526	\$71,893	\$6.86	\$36.65
1994	\$1,383,916	\$100,000	\$8.98	\$39.89

Projected and will be affected by projected revenues, revenue sharing, business profits tax revenue, surplus, and final tax base for 1994. with proposed warrant

Increase from \$960,526 to \$1,383,916 is mostly caused by the following changes in the operating budget:

1. \$8,000 - Legal Expenses
2. \$8,000 - Impact Fee Ordinance
3. \$18,300 - Change in Workman's Comp Payment
4. \$12,990 - Increase in BC/BS, FICA, MEDI
5. \$6,500 - Police Budget
6. \$7,500 - Fire Department Equipment
7. \$12,970 - Highway Pick-up Truck and Salaries
8. \$10,000 - Highway Garage paving - Stormwater Plan
9. \$60,500 - Transfer Station Hauling
10. \$278,000 - Grants (however, offset by revenue)

**REPORT ON THE INTERNAL CONTROL STRUCTURE
BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

To the Board of Selectmen
Town of Marlborough, New Hampshire

We have audited the general purpose financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1992, and have issued our report thereon dated January 22, 1993.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, *Audits of State and Local Governments*. Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

In planning and performing our audit of the general purpose financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1992, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions, or that the effectiveness of the design and operation of policies and procedures may deteriorate.

For the purpose of this report, we have classified the significant internal control structure policies and procedures in the following categories:

ACCOUNTING APPLICATIONS

Budget
Cash and investments
Revenues and receivables
Expenditures for goods and services and accounts payable
Payroll and related liabilities
Debt and debt service expenditures
Grant and similar programs

For all of the control categories listed above, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

We noted certain matters involving the internal control structure and its operation that we have reported to the management of the Town of Marlborough, New Hampshire in a separate letter dated January 22, 1993.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

January 22, 1993

SELECTMEN'S REPORT

Land in Current Use - 9,139 Acres \$ 577,364.
 Conserv. Restriction Assessment - 138 Acres 13,872.
 Residential Land - 7,919 Acres 18,207,326.
 Commercial/Industrial Land - 803 Acres 2,049,790.

TOTAL TAXABLE LAND

Residential Buildings 38,275.280.
 Manufactured Housing 562,500.
 Commercial/Industrial 6,343,590.

TOTAL TAXABLE BUILDINGS

PUBLIC UTILITIES

VALUATIONS BEFORE EXEMPTIONS ALLOWED

Blind Exemptions (3) 45,000.
 Elderly Exemptions (10) 134,800.
 Solar Exemptions 40,946.
 School Dining Room, etc. 150,000.

TOTAL EXEMPTIONS ALLOWED

NET VALUATION ON WHICH THE TAX RATE IS COMPUTED

TAX RETURN

\$36.65 per Thousand Valuation

Town	\$ 6.86	See Next Page for Details
County	2.73	
School	27.06	

TAXES COMMITTED TO THE TAX COLLECTOR

Property Taxes \$2,436,989.22
 Land Use Change Taxes 3,000.00
 Yield Taxes 6,175.78
 Water Charges 45,564.65
 Sewer Charges 111,233.00

DEPARTMENT OF REVENUE ADMINISTRATION Municipal Services Division Concord, N.H. 03302-0457 1993 Tax Rate Calculation

Town/City of: MARLBOROUGH

Appropriations 1,021,526
 Less: Revenues 575,487
 Less: Shared Revenues 12,252
 Add: Overlay 14,520
 War Service Credits 8,150

Net Town Appropriation 456,457
 Special Adjustment 0

Approved Town/City Tax Effort
 Municipal Tax Rate

Due to Local School -- School Portion --
 Due to Regional School 1,846,463
 Less: Shared Revenues 44,201

Net School Appropriation 1,802,262
 Special Adjustment 0

Approved School(s) Tax Effort
 School(s) Tax Rate

Due to County -- County Portion --
 Less: Shared Revenues 184,228
 2,169

Net County Appropriation 182,059
 Special Adjustment 0

Approved County Tax Effort
 County Tax Rate

Combined Tax Rate
 Total Property Taxes Assessed --- Commitment Analysis ---
 Total Property Taxes Assessed
 Less: War Service Credits
 Add: Village District Commitment(s)

Total Property Tax Commitment

Net Assessed Valuation --- Proof of Rate ---
 Tax Rate

66,596,918

36.65

Treasurer: 1994 Bond Requirement
 Town Clerk: 71,000 Tax Collector:
 17,000 Trustees of Trust Funds:

67,000
 117,000

OCT 20 1993

456,457

6.86

1,802,262

27.06

182,059

2.73

2,440,778

36.65

2,440,778
 (8,150)
 0

2,432,628

Assessment

2,440,778

10/20/93

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/93

*** LEVIES OF ***
1993PRIOR
1992

DEBITS

UNCOLLECTED TAXES
- BEG. OF YEAR:
Property Taxes
Land Use Change
Yield Taxes
Utilities - Sewer
Water

TAXES COMMITTED

- THIS YEAR:
Property Taxes
Land Use Change
Yield Taxes
Utilities - Sewer
Water

OVERPAYMENT:

Property Taxes
Land Use Change
Yield Taxes
Water-Sewer

Interest Collected
on Delinquent Tax

Property Taxes
Yield Taxes
Water-Sewer

TOTAL DEBITS

\$2,608,712.37\$297,766.40

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/93

*** ON LEVIES OF ***
1993

1991

CREDITS

REMITTED TO TREAS.
DURING FISCAL YEAR:

Property Taxes \$2,160,400.04
Land Use Change 3,000.00
Yield Taxes 6,175.78
Utilities 5,439.65
Interest 107,752.08
Penalties 45,172.96
Sewer 181.41
Water 3.85

DISCOUNTS ALLOWED:

ABATEMENTS MADE:

Property Taxes 3,204.65
Water 55.20
Sewer 265.00

UNCOLLECTED TAXES

-END OF YEAR:

Property Taxes 273,608.45
Yield Taxes 336.49
Water 3,302.07
Sewer

TOTAL CREDITS

\$2,608,712.37\$297,766.40

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/93

*** ON LEVIES OF ***

DR.	1993	1992	1991
Unredeemed Liens Balance at Beg. of Fiscal Year		\$95,059.51	\$46,988.37
Liens Executed During Fiscal Yr.	\$169,223.64		
Interest & Costs Coll. After Lien Execution	3,202.73	8,147.99	15,045.61
TOTAL DEBITS	\$172,426.37	\$103,207.50	\$62,033.98

CR.

REMITTANCE TO TREASURER:

Redemptions	\$ 56,461.37	\$ 32,603.07	\$46,988.37
Int./Costs (After Lien Execution)	3,202.73	8,147.99	15,405.61
Liens Deeded To Municipalities			
Unredeemed Liens Bal. end of Year	112,762.27	62,456.44	
TOTAL CREDITS	\$172,426.37	\$103,207.50	\$62,033.98

On December 31, 1993, thirty-eight (38) 1992 liens totaling \$62,456.44, remained unpaid. This includes 6 businesses, 12 homes, and 19 parcels of land. Unless payment in full, including all interest and costs, is received by March 26, 1994, I will be forced by law to deed these properties to the Town.

In addition, 1993 liens totaling \$112,762.27 and 1993 taxes in the amount of \$273,608.45 were unpaid at the close of the year.

If you are having a problem paying your taxes, please contact us in the Town Office. We will be glad to accept partial payments and help you work out a payment plan.

Patricia R. Derby
Town Clerk/Tax Collector

TOWN OF MARLBOROUGH TREASURER'S REPORT REVENUES, EXPENDITURES & ASSETS REPORT AS OF DEC. 31, 1993

BALANCE ON HAND JANUARY 1, 1993

\$772,297.85

REVENUES:

Taxes	\$2,631,191.08
Intergovernment	361,471.86
Sewer Project Revenue	18,129.67
Licenses & Permits	139,547.62
Other Departments	25,086.37
Miscellaneous Sources	84,015.40
Water & Sewer	161,760.00
Interest	20,994.02
	\$3,442,196.02

3,442,196.02
\$4,214,493.87

EXPENDITURES:

Orders Paid per Selectmen	\$1,162,995.95
Orders Backed Out for '93	29,641.06
Orders Backed Out for '92	235.07
Credits & Reversals	488.00
Tax Collectors's Sale	169,223.64
Paid to County	184,228.00
Paid to School	1,585,260.00
	\$3,132,071.72

3,132,071.72

BALANCE ON HAND DECEMBER 31, 1993

\$1,082,422.15

ASSETS:

Now Account - CFX	\$ 68,144.11
Super Gain - CFX	50,141.52
Money Market - FLEET	2,879.22
Money Market - FIRST NH	89,775.53
Money Market - GRANITE BANK	90,107.82
Money Market - MONADNOCK	0.00
Money Market - PETERBOROUGH	0.00
NH Public Deposit Inv Pool	601,761.94
Money Market - WALFOLE	89,525.40
Money Market - CT RIVER	90,086.61
	\$1,082,422.15

TOTAL CASH

TOWN OF MARLBOROUGH
WATER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DEC. 31, 1993

REVENUES

Beginning Balance

Interest Earned on Profit \$ 1,445.35
Water Department Income 45,265.51
Other Water Income 817.14

TOTAL REVENUE

\$47,528.00

EXPENDITURES

Refunds \$ 79.40
Water Department Payroll 8,775.84
Telephone 352.00
Water Tests 707.83
Electricity 7,444.56
100% Inspection 1,800.00
Equipment Rental 3,655.00
State Permit Fee 75.00
Supplies 2,818.57
Maintenance/Repairs 5,703.79
Transfer-Highway 2,124.00
Hydrants 41.38
Advertising 135.94
Water Meters 3,029.63
Corrosion Control 6,602.00

TOTAL EXPENDITURES

\$43,344.94

NET PROFIT OR LOSS

\$ 64,932.32

TOWN OF MARLBOROUGH
SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DEC. 31, 1993

REVENUES

Beginning Balance

Interest Earned on Profit \$ 1,191.23
Sewer Department Income 110,269.55
Water/Sewer Interest 1,005.69
Other Sewer Income 4,402.11
Sewer Application Fee 0.00

TOTAL REVENUE

\$116,868.58

\$149,046.39

EXPENDITURES

Refunds \$ 95.00
Sewer Dept Payroll 74.28
Electricity 98.08
Equipment Rental 360.00
Keene Treatment Plant 29,114.60
Supplies 328.41
EPA Bond 60% 32,290.15
86 Interceptor Bond 9,891.00
Plant Bond 661.00
85 Pump Station Bond 570.00
85 Plant Bond 1,910.00

TOTAL EXPENDITURES

\$75,392.52

\$ 75,392.52

NET PROFIT OR LOSS

\$ 73,653.87

TOWN OF MARLBOROUGH
THE HEMENWAY FUND
AS OF DEC. 31, 1993

BALANCE ON HAND 1/1/93 \$2,875.02

DEPOSITS
Trust Funds \$9,539.37
Interest 201.85

DISBURSEMENTS
Bank Fee 0.00
Orders per Sel & Wel Officer \$10,400.00

BALANCE ON HAND DEC. 31, 1993 \$ 2,216.24

TOWN OF MARLBOROUGH
CONSERVATION FUND
AS OF DECEMBER 31, 1993

BALANCE ON HAND JAN. 1, 1993 \$5,743.56

Interest Earned \$175.40
Deposits for 1993 300.00

475.40
\$6,218.96

ORDERS PAID PER COMMISSION 0.00

BALANCE ON HAND DEC. 31, 1993 \$6,218.96

TOWN OF MARLBOROUGH
FIRE DEPARTMENT
DELEVAN C. RICHARDSON FUND
AS OF DEC. 31, 1993

BALANCE ON HAND DEC. 1, 1993 \$4,299.36

Interest Earned DEC-FEB 31.96
Interest Earned MAR-JUN 47.21
Interest Earned JULY-SEPT 33.64
Interest Earned OCT-DEC 33.02

Deposits Made \$601.31
\$5,046.50

ORDERS PAID PER FIREWARDS 0.00

BALANCE ON HAND DEC. 31, 1993 \$5,046.50

TOWN OF MARLBOROUGH
OLD HOME DAY ACCOUNT
AS OF DECEMBER 31, 1993

BALANCE ON HAND JAN. 1, 1993 \$486.85

INTEREST EARNED 11.23

BALANCE ON HAND DEC. 31, 1993 \$498.08

TOWN OF MARLBOROUGH
RECREATION FUND
AS OF DEC. 31, 1993

DEPOSITS \$3,647.18

DISBURSEMENTS 2,219.31

BALANCE DEC. 31, 1993 \$1,427.87

FUND ACCOUNT	DESCRIPTION	BUDGETED REVENUES	YEAR-TO-DATE REVENUES
REVENUE FROM TAXES			
01-3110-1-001	93 PROPERTY TAX REV	\$2432628.00	\$2433784.57
01-3120-1-001	LAND USE TAXES CURRENT YEAR	\$4000.00	\$3000.00
01-3185-1-001	YIELD TAXES CURRENT YEAR	\$5000.00	\$6175.78
01-3189-9-001	BOAT TAX	\$1000.00	\$1062.96
01-3190-1-092	JUN 92 PROP TAX INT	\$7550.00	\$7542.63
01-3190-1-093	JUN 93 PROP TAX INT	\$550.00	\$4014.34
01-3190-2-092	DEC 92 PROP TAX INT	\$10560.00	\$10558.90
01-3190-2-093	DEC 93 PROP TAX INT	\$0.00	\$400.76
01-3190-4-001	92 YIELD TAX INTEREST	\$0.00	\$8.15
01-3190-4-002	93 YIELD TAX INTEREST	\$0.00	\$1.52
01-3190-9-002	INT&COST ON REDEMPTIONS	\$22640.00	\$26396.33
01-31 SUBTOTAL	REVENUE FROM TAXES	\$2483928.00	\$2492945.94
REVENUE - LICENSES/PERMITS/FEE			
01-3210-4-001	UCC FILINGS & CERTIFICATES	\$1000.00	\$1322.25
01-3220-1-001	MOTOR VEHICLE DECALS	\$2000.00	\$2862.00
01-3220-2-001	MOTOR VEHICLE TITLE FEES	\$600.00	\$748.00
01-3220-3-001	MOTOR VEHICLE REGISTRATIONS	\$115500.00	\$123361.00
01-3230-1-001	BUILDING PERMIT FEES	\$1738.00	\$2830.55
01-3230-2-001	ELECTRICAL PERMIT FEES	\$345.00	\$540.00
01-3230-4-001	PLUMBING PERMIT FEES	\$165.00	\$210.00
01-3290-2-001	DOG LICENSES	\$2000.00	\$2248.05
01-3290-3-001	MARRIAGE LIC - STATE	\$0.00	-33.00
01-3290-4-001	MARRIAGE LIC - TOWN	\$28.00	\$70.00
01-3290-5-001	B-D-M STATE @ \$6	\$0.00	-6.00
01-3290-6-001	BIRTH/DEATH/MARR TOWN	\$164.00	\$277.00
01-3290-9-001	CURRENT USE FILING FEES	\$10.00	\$10.00
01-32 SUBTOTAL	REVENUE-LICENSES/PERMITS/FEE	\$123550.00	\$134439.85
REVENUE FROM GOVERNMENTS			
01-3311-1-001	TRL PRK SEWER EXT (HUD)	\$93329.50	\$93329.50
01-3311-1-002	CDBG HOUSING STUDY	\$10000.00	\$10000.00
01-3311-1-003	HUD AFFORD HOUSING CDBG	\$82114.00	\$82114.00
01-3350-1-001	SHARED REVENUE BLOCK GRANT	\$31184.00	\$89806.59
01-3353-1-001	HIGHWAY BLOCK GRANT	\$45347.00	\$45347.27
01-3359-1-001	NH WATER POLLUTION BOND	\$36737.00	\$36737.00
01-3359-1-002	BLIZZARD OF 93 REIMB	\$1273.00	\$1273.00
01-3359-3-001	GOVERNOR'S RECYCLING GRANT	\$1000.00	\$1000.00
01-3379-1-001	ASHUELOT VALLEY REFUND	\$6727.00	\$10303.20
01-33 SUBTOTAL	REVENUE FROM GOVERNMENTS	\$307711.50	\$369910.56

REV FROM CHARGES FOR SERVICES

01-3401-1-001	POLICE DEPT INCOME	\$2000.00	\$2855.46
01-3401-1-002	PD COURT PAYROLL	\$0.00	\$69.86
01-3401-2-001	HIGHWAY DEPT INCOME	\$0.00	\$40.00
01-3401-3-001	FIRE DEPT INCOME	\$200.00	\$105.35
01-3401-5-001	LIBRARY INCOME	\$400.00	\$775.37
01-3401-6-001	PLANNING/ZONING INCOME	\$1000.00	\$921.00
01-3401-7-001	WELFARE REIMBURSEMENTS	\$400.00	\$400.00
01-3402-1-001	WATER DEPT INCOME	\$43525.00	\$46312.19
01-3403-1-001	SEWER DEPT INCOME	\$89423.00	\$115336.26
01-3403-3-001	WATER/SEWER INTEREST	\$0.00	\$1005.69
01-3404-1-001	LANDFILL INCOME	\$14000.00	\$17217.73
01-3404-3-002	LANDFILL STICKERS	\$3000.00	\$2631.50
01-34 SUBTOTAL	REV FROM CHARGES FOR SERVICE	\$153948.00	\$187670.41

REVENUE FROM MISC SOURCES

01-3501-1-001	SALE OF CEMETERY LOTS	\$700.00	\$700.00
01-3501-1-002	SALE OF TOWN PROPERTY	\$1000.00	\$1101.00
01-3502-1-001	INTEREST ON DEPOSITS	\$13000.00	\$20994.02
01-3503-1-001	RENTAL APARTMENT INCOME	\$7000.00	\$7017.50
01-3504-1-002	BAD CHECK FEES	\$0.00	\$30.00
01-3505-1-001	HYDRO POWER LEASE	\$4100.00	\$7461.49
01-3508-1-001	FUEL ASST DONATIONS	\$120.00	\$120.00
01-3508-1-002	GATES HOUSE FUND	\$0.00	\$1270.00
01-3508-2-001	MARL HARRIS AMBULANCE	\$225.00	\$225.89
01-3509-1-001	TOWN CLERK'S INCOME	\$275.00	\$560.77
01-3509-4-001	INSURANCE DIVIDENDS	\$5233.00	\$5233.01
01-3509-5-001	MTN VIEW PARK ACCOUNT	\$18129.67	\$18129.67
01-3509-9-001	MISCELLANEOUS INCOME	\$147.00	\$96.34
01-35 SUBTOTAL	REVENUE FROM MISC SOURCES	\$31800.00	\$62939.69

TRANSFERS FROM TRUST FUNDS

01-3916-1-001	CEMETERY TRUST FUNDS	\$3870.00	\$3869.95
01-3916-3-001	FARNUM-LODGE-DOWNTOWN FUNDS	\$11939.00	\$11938.75
01-3916-4-001	LIBRARY TRUST FUNDS	\$2980.00	\$2979.36
01-3916-5-001	FIRE DEPT TRUST FUNDS	\$1939.00	\$1938.75
01-3939-9-001	BUDGETARY USE OF FUND BALANCE	\$71893.00	00.00
01-39 SUBTOTAL	TRANSFERS FROM TRUST FUNDS	\$92621.00	\$20726.81
TOTAL		3063119.00	3268633.26

TOWN OF MARLBOROUGH
1993 EXPENSE REPORT

PAGE 1

FUND ACCOUNT DESCRIPTION BUDGETED YEAR-TO-DATE
EXPENDITURES EXPENDITURES

GENERAL GOVERNMENT

EXECUTIVE OFFICE

01-4130-1-130	EX SELECTMEN SALARIES	\$9000.00	\$9000.00
01-4130-1-341	EX TELEPHONE	\$1100.00	\$951.05
01-4130-1-550	EX PRINTING	\$0.00	\$48.51
01-4130-1-560	EX DUES AND SUBSCRIPTIONS	\$100.00	\$178.50
01-4130-1-635	EX MILEAGE EXPENSE	\$700.00	\$702.50
01-4130-1-670	EX PUBLICATIONS	\$300.00	\$307.94
01-4130-1-690	EX SELECTMEN'S EXPENSES	\$400.00	\$201.53
01-4130-1-691	EX ADVERTISING EXPENSE	\$400.00	\$484.22
01-4130-1-810	EX SEMINARS/CONVENTIONS	\$500.00	\$420.88
01-4130-2-110	EX ADMIN SALARY	\$25000.00	\$24488.69
01-4130-2-430	EX WORD PROC MAINT	\$289.00	\$212.50
01-4130-2-620	EX OFFICE SUPPLIES	\$400.00	\$483.93
01-4130-3-130	EX MODERATOR'S SALARY	\$40.00	\$40.00
01-4130-3-490	EX TOWN REPORT DELIVERY	\$200.00	\$0.00
01-4130-3-550	EX PRINTING - TOWN REPORT	\$2250.00	\$2313.78
01-4130 SUBTOTAL	EXECUTIVE OFFICE	\$40679.00	\$39834.03

ELECTION & REGISTRATION

01-4140-1-130	ER TOWN CLERK PAYROLL 60%	\$21850.00	\$20368.62
01-4140-1-341	ER TELEPHONE	\$425.00	\$435.37
01-4140-1-390	ER REGISTRY OF DEEDS EXP	\$430.00	\$364.52
01-4140-1-550	ER PRINTING	\$200.00	\$7.35
01-4140-1-560	ER DUES & SUBSCRIPTIONS	\$40.00	\$278.00
01-4140-1-620	ER OFFICE SUPPLIES	\$200.00	\$538.69
01-4140-1-670	ER PUBLICATIONS	\$200.00	\$133.00
01-4140-1-690	ER DOSTAG EXPENSE	\$50.00	\$111.51
01-4140-1-810	ER SEMINAR/CONVENTIONS	\$800.00	\$706.70
01-4140-2-130	ER VOTERS SUPERVISORS' SALS	\$200.00	\$147.25
01-4140-3-120	ER VOTERS BALLOT CLERKS	\$100.00	\$180.00
01-4140-3-390	ER VOTING PRINTING	\$300.00	\$256.08
01-4140-3-690	ER VOTING BOOTH SET-UP	\$75.00	\$59.07
01-4140-3-691	ER ADVERTISING EXPENSE	\$100.00	\$54.07
01-4140-3-810	ER MEALS EXPENSE	\$100.00	\$91.00
01-4140 SUBTOTAL	ELECTION & REGISTRATION	\$25070.00	\$23731.23

27

FUND ACCOUNT DESCRIPTION BUDGETED YEAR-TO-DATE
EXPENDITURE EXPENDITURES

FINANCIAL ADMINISTRATION

01-4150-1-110	FA ACCT6 CLERK SALARY 40%	\$4970.00	\$395933
01-4150-1-340	FA BANK FEES	\$350.00	\$133.05
01-4150-1-550	FA PRINTING	\$1400.00	\$1675.56
01-4150-1-620	FA OFFICE SUPPLIES	\$500.00	\$687.56
01-4150-1-740	FA EQUIPMENT EXPENSE	\$4000.00	\$4264.38
01-4150-2-301	FA AUDITING SERVICES	\$6090.00	\$6090.00
01-4150-4-130	FA TAX COLL SALARY 40%	\$9600.00	\$9600.24
01-4150-5-130	FA TREASURER'S SALARY	\$1200.00	\$1200.00
01-4150-5-131	FA TRUSTEE OF TRUST FUNDS	\$1200.00	\$1200.00
01-4150-5-610	FA TRUSTEE'S EXPENSE	\$150.00	\$106.68
01-4150-6-342	FA SOFTWARE MAINT. CONTR.	\$1299.00	\$1298.40
01-4150-6-610	FA COMPUTER EXPENSES	\$116.00	\$115.98
01-4150-6-611	FA PRINTER MAINTENANCE	\$575.00	\$543.00
01-4150 SUBTOTAL	FINANCIAL ADMINISTRATION	\$31450.00	\$30874.18

REVALUATION OF PROPERTY

01-4152-1-312	RP PROPERTY REVAL EXPENSE	\$2400.00	\$2420.00
01-4152-1-810	RP ABATEMENTS	\$500.00	\$181.41
01-4152-1-811	RP PROPERTY TAX REFUNDS	\$1450.00	\$3123.09
01-4152 SUBTOTAL	REVALUATION OF PROPERTY	\$17420.00	\$5724.50

JUDICIAL & LEGAL EXPENSE

01-4153-1-320	L6 ATTORNEY/COURT FEES	\$12000.00	\$11526.77
01-4153 SUBTOTAL	JUDICIAL & LEGAL EXPENSE	\$12000.00	\$11526.77

PERSONNEL ADMINISTRATION

PLANNING & ZONING

01-4191-1-110	PZ PAYROLL	\$1750.00	\$1700.00
01-4191-1-330	PZ CONTRACTURAL SERVICES	\$2050.00	\$2050.00
01-4191-1-390	PZ REGISTRY OF DEED EXPENSE	\$400.00	\$50.29
01-4191-1-550	PZ PRINTING	\$1500.00	\$0.00
01-4191-1-610	PZ OFFICE SUPPLIES	\$150.00	\$46.08
01-4191-1-670	PZ BOOKS & PERIODICALS	\$350.00	\$212.50
01-4191-1-691	PZ ADVERTISING	\$600.00	\$579.53
01-4191-1-740	PZ EQUIPMENT	\$250.00	\$242.70
01-4191-1-810	PZ SEMINAR/WORKSHOPS	\$100.00	\$20.00
01-4191 SUBTOTAL	PLANNING & ZONING	\$7150.00	\$4901.10

BUDGETED YEAR-TO-DATE EXPENDITURES

FUND ACCOUNT DESCRIPTION

GENERAL GOV'T BLDG.

01-4194-1-110	66 CUSTODIAL PAYROLL	\$3571.08
01-4194-1-410	66 ELECTRICITY	\$3051.23
01-4194-1-411	66 HEATING OIL	\$2217.82
01-4194-1-430	66 REPAIRS/MAINTENANCE	\$4087.96
01-4194-1-431	66 TOWN HALL ROOF PROJECT	\$14240.00
01-4194-1-432	66 SITE ASSESS-OLD GARAGE	\$0.00
01-4194-1-625	66 MUNICIPAL POSTAGE	\$3546.25
01-4194-1-690	66 COPIER EXPENSES/SUPPLIES	\$932.12
01-4194-1-691	66 POSTAGE METER RENTAL	\$366.00
01-4194-1-740	66 COPIER EQUIPMENT	\$2950.00
01-4194-2-110	66 APT PAYROLL	\$100.00
01-4194-2-410	66 APT ELECTRICITY	\$300.00
01-4194-2-411	66 APT HEATING OIL	\$1800.00
01-4194-2-430	66 APT REPAIRS/MAINTENANCE	\$2500.00
01-4194-2-610	66 APT GENERAL SUPPLIES	\$150.00
01-4194-3-430	66 GATES HOUSE GIFT FUND	\$2946.00
01-4194-4-310	66 91 SCHOOL STREET PROJECT	\$24162.00
01-4194 SUBTOTAL	GENERAL GOV'T BLDG.	\$66649.00

\$49543.50

CEMETERIES

01-4195-1-110	CEM PAYROLL	\$6467.50
01-4195-1-130	CEM TRUSTEES SALARY	\$75.00
01-4195-1-390	CEM TREE REMOVAL	\$750.00
01-4195-1-440	CEM EQUIPMENT RENTAL	\$3315.00
01-4195-1-610	CEM GENERAL SUPPLIES	\$400.00
01-4195-1-630	CEM H-STONE/ROAD REPAIRS	\$2937.86
01-4195-1-690	CEM FLOWER EXPENSES	\$150.00
01-4195-1-691	CEM PERPETUAL CARE EXPENSES	\$200.00
01-4195 SUBTOTAL	CEMETERIES	\$14125.00

\$13898.20

INS INSURANCE/INSUR BONDS

01-4196-1-110	INS ADMIN SALARY	\$500.00
01-4196-1-520	INS PROPERTY LIABILITY	\$33350.00
01-4196-1-524	INS INSUR DEDUCT PAID	\$0.00
01-4196-2-521	INS POLICE/FIRE ACCIDENT	\$0.00
01-4196-2-523	INS MOTOR VEHICLE BOND	\$105.00
01-4196-9-260	INS WORKER'S COMP	\$1400.00
01-4196-9-522	INS TOWN OFFICER'S BOND	\$1000.00
01-4196 SUBTOTAL	INS INSURANCE/INSUR BONDS	\$36355.00

\$29938.53

AD & REGIONAL ASSOCIATION

01-4197-4-390	AR NH MUNICIPAL ASSOC	\$610.00
01-4197-4-391	AR S.W. REGION PLNG COMM	\$1927.00

\$2534.40

AD & REGIONAL ASSOCIATION

OTHER BEN. GOV'T TOWN REPORTS

01-4199-1-210	66 BC/BS - TOWN SHARE	\$13000.00
01-4199-1-211	66 INSUR DEDUCT PAID	\$13375.00
01-4199-1-220	66 FICA - TOWN SHARE	\$17000.00
01-4199-1-225	66 MEDICARE - TOWN SHARE	\$4600.00
01-4199-1-230	66 EMPL RET - TOWN SHARE	\$4000.00
01-4199-1-231	66 POLICE RET - TOWN SHARE	\$1910.00

\$10816.65

OTHER GEN. GOV'T TOWN REPORT

\$6092.26

GENERAL GOVERNMENT

01-41 SUBTOTAL

\$16184.91

\$4570.27

\$4233.36

\$1876.00

\$53885.00

\$307320.00

\$256279.89

PUBLIC SAFETY

POLICE DEPARTMENT

01-4210-1-110	PD FULL TIME PAYROLL	\$54660.00
01-4210-1-111	PD PART TIME PAYROLL	\$18500.00
01-4210-1-190	PD COURT PAYROLL	\$0.00
01-4210-1-341	PD TELEPHONE	\$900.00
01-4210-1-355	PD PHOTO/IDENT KITS	\$500.00
01-4210-1-550	PD PRINTING	\$200.00
01-4210-1-560	PD DUES & SUBSCRIPTIONS	\$100.00
01-4210-1-610	PD SUPPLIES	\$700.00
01-4210-1-635	PD GASOLINE	\$2500.00
01-4210-1-660	PD VEHICLE REPAIRS	\$2200.00
01-4210-1-670	PD BOOKS & PERIODICALS	\$400.00
01-4210-1-680	PD DEPARTMENTAL EXPENSES	\$700.00
01-4210-1-690	PD RADIO/RADAR MAINT	\$600.00
01-4210-1-691	PD TIRES	\$800.00
01-4210-1-692	PD AMMUNITION	\$750.00
01-4210-1-693	PD UNIFORMS & INSIGNIAS	\$700.00
01-4210-1-740	PD EQUIPMENT	\$2000.00
01-4210-4-110	PD TRAINING	\$1700.00
01-4210-6-120	PD SPECIAL DETAIL	\$0.00
01-4210-7-410	PD GARAGE ELECTRICITY	\$200.00
01-4210-7-411	PD HEATING OIL	\$1000.00
01-4210 SUBTOTAL	POLICE DEPARTMENT	\$89110.00

BUDGETED YEAR-TO-DATE
EXPENDITURES

FUND ACCOUNT	DESCRIPTION	
<u>HWS, STREETS, BRDGS & SANITN</u>		
<u>HY HIGHWAY DEPT ADMIN</u>		
01-4311-1-110	HY HIGHWAY DEPT PAYROLL	\$58920.00
01-4311-1-120	HY HIGHWAY TEMP HELP	\$850.00
01-4311-1-140	HY HIGHWAY DEPT OVERTIME	\$1000.00
01-4311-1-341	HY TELEPHONE	\$700.00
01-4311-1-390	HY HONEYWELL PROTECT SVCS	\$700.00
01-4311-1-410	HY ELECTRICITY	\$800.00
01-4311-1-411	HY PROPANE GAS	\$1004.40
01-4311-1-560	HY DUES & SUBSCRIPTIONS	\$1122.13
01-4311-1-610	HY GENERAL SUPPLIES	\$100.00
01-4311-1-690	HY EPA STORMWATER PLAN	\$2792.52
01-4311-1-810	HY EQPT FEE - LANDFILL	\$2000.00
01-4311-1-811	HY EQPT FEE - WATER	\$0.00
01-4311-1-812	HY EQPT FEE - SEWER	\$0.00
01-4311-1-814	HY EQPT FEE - CEMETERY	\$0.00
01-4311 SUBTOTAL	HY HIGHWAY DEPT ADMIN	\$69070.00
01-4311 SUBTOTAL		\$60603.77
<u>HY HIGHWAYS AND STREETS</u>		
01-4312-1-610	HY ASPHALT/HOT MIX	\$24000.00
01-4312-1-611	HY GRAVEL	\$10000.00
01-4312-2-440	HY TRUCK RENTAL	\$4558.50
01-4312-2-441	HY BACKHOE RENTAL	\$5915.00
01-4312-2-442	HY OTHER EQPT RENTAL	\$3320.00
01-4312-2-612	HY STREET SIGNS	\$3930.00
01-4312-2-630	HY SMALL EQPT REPAIR	\$70.00
01-4312-2-631	HY GRADER MAINT	\$400.00
01-4312-2-632	HY FRONT LOADER MAINT	\$166.81
01-4312-2-633	HY DUMP TRUCK MAINT	\$3000.00
01-4312-2-634	HY PICK-UP MAINT	\$2000.00
01-4312-2-635	HY GASOLINE	\$1500.00
01-4312-2-636	HY DIESEL FUEL	\$1090.38
01-4312-2-637	HY SIDEWALK PLOW MAINT	\$1428.96
01-4312-2-650	HY CARE OF TREES	\$308.98
01-4312-2-690	HY MOTOR OIL	\$4064.38
01-4312-2-740	HY EQUIPMENT PURCHASE	\$1603.68
01-4312-3-610	HY STORM DRAIN/CULVERTS	\$400.00
01-4312-5-140	HY SNOW/ICE OVERTIME	\$262.27
01-4312-5-490	HY SIDEWALK/LOT PLOWING	\$1066.04
01-4312-5-610	HY ICE CONTROL SALT	\$921.18
01-4312-5-611	HY ICE CONTROL SAND	\$3319.34
01-4312-5-612	HY SNOW EQPT MAINT	\$1050.00
01-4312 SUBTOTAL	HY HIGHWAYS AND STREETS	\$9866.93
01-4312 SUBTOTAL		\$2563.46

BUDGETED YEAR-TO-DATE
EXPENDITURES

FUND ACCOUNT	DESCRIPTION	
<u>FIRE DEPARTMENT</u>		
01-4220-1-13	FD FIRE WARDS SALARY	\$125.00
01-4220-1-341	FD TELEPHONE	\$270.99
01-4220-1-410	FD ELECTRICITY	\$195.12
01-4220-1-560	FD DUES & SUBSCRIPTIONS	\$120.00
01-4220-1-561	FD NH FIRE ASSOC EXPENSES	\$180.00
01-4220-1-610	FD SUPPLIES	\$69.41
01-4220-1-610	FD GASOLINE	\$246.44
01-4220-1-635	FD DIESEL FUEL	\$375.00
01-4220-1-636	FD DIESEL FUEL	\$100.00
01-4220-1-670	FD BOOKS & PERIODICALS	\$59.29
01-4220-1-680	FD DEPARTMENTAL EXPENSES	\$150.00
01-4220-1-740	FD EQUIPMENT	\$49.00
01-4220-2-110	FD PAYROLL	\$466.31
01-4220-4-110	FD TRAINING	\$2446.63
01-4220-5-630	FD RADIO MAINT	\$10891.02
01-4220-6-430	FD EQUIPMENT REPAIR	\$585.95
01-4220-6-660	FD TRUCK REPAIR	\$950.00
01-4220-7-350	FD MEDICAL SERVICES	\$1353.78
01-4220 SUBTOTAL	FIRE DEPARTMENT	\$700.83
01-4220 SUBTOTAL		\$1296.52
01-4220 SUBTOTAL		\$100.00
<u>BUILDING INSPECTION</u>		
01-4240-1-110	BI BLDG INSP SALARY	\$400.00
01-4240-1-670	BI BLDG INSP PUBLICATIONS	\$400.00
01-4240-1-110	BI PLUMB INSP SALARY	\$118.00
01-4240-5-110	BI ELECT INSP SALARY	\$400.00
01-4240 SUBTOTAL	BUILDING INSPECTION	\$400.00
01-4240 SUBTOTAL		\$1318.00
<u>EMERGENCY MANAGEMENT (CIV DEF)</u>		
01-4290-1-610	EM CIVIL DEFENSE	\$1450.00
01-4290-4-110	EM FOREST FIRE WARDENS	\$0.00
01-4290-4-390	EM FOREST FIRE BILLS	\$125.00
01-4290 SUBTOTAL	EMERGENCY MANAGEMENT (CIV D	\$340.00
01-4290 SUBTOTAL		\$225.71
<u>OTHER PUBLIC SAFETY</u>		
01-42	PUBLIC SAFETY	\$565.00
01-42 SUBTOTAL		\$225.71
01-42 SUBTOTAL		\$110285.00
01-42 SUBTOTAL		\$106760.09

BUDGETED YEAR-TO-DATE
EXPENDITURES

FUND ACCOUNT DESCRIPTION

HY BRIDGE EXPENSES

01-4313-1-430	HY BRIDGE REPAIR	\$1750.00	\$1750.00
01-4313-1-431	HY POWER HOUSE BRIDGE	\$2000.00	\$2523.73
01-4313-1-432	HY TERRACE STREET BRIDGE	\$4500.00	\$1950.00
01-4313 SUBTOTAL	HY BRIDGE EXPENSES	\$10250.00	\$6223.73

HY STREET LIGHTING

01-4316-1-430	HY STREET LIGHTING REPAIRS	\$500.00	\$138.00
01-4316-3-410	HY STREET LIGHTING	\$11000.00	\$10872.36
01-4316 SUBTOTAL	HY STREET LIGHTING	\$11500.00	\$11010.36

TOWN LOT EXPENSE

01-4319-3-110	TL TOWN LOT PAYROLL	\$2315.00	\$2814.48
01-4319-3-610	TL SUPPLIES	\$200.00	\$263.48
01-4319-3-630	TL TRACTOR MAINT.	\$1200.00	\$207.09
01-4319-3-635	TL GASOLINE	\$100.00	\$31.33
01-4319-3-650	TL HORTICULTURE	\$250.00	\$250.00
01-4319-3-740	TL NEW EQUIPMENT	\$500.00	\$477.21
01-4319 SUBTOTAL	TOWN LOT EXPENSE	\$4565.00	\$4043.59

SN SANITATION

SOLID WASTE COLLECTION

SOLID WASTE DISPOSAL

01-4324-1-110	SN LANDFILL PAYROLL	\$29450.00	\$28707.14
01-4324-1-341	SN TELEPHONE	\$365.00	\$485.44
01-4324-1-410	SN ELECTRICITY	\$300.00	\$480.14
01-4324-1-440	SN EQUIPMENT RENTAL	\$1000.00	\$57.00
01-4324-1-441	SN TOILET RENTAL	\$1000.00	\$900.00
01-4324-1-610	SN SUPPLIES	\$2000.00	\$5348.27
01-4324-1-611	GOV. RECYCLING GRANT	\$1000.00	\$1000.00
01-4324-1-630	SN MAINT/REPAIRS	\$600.00	\$718.03
01-4324-1-690	SN HWY DEPT REIMBURSEMENT	\$3500.00	\$4830.00
01-4324-1-691	SN ADVERTISING	\$100.00	\$144.20
01-4324-1-692	SN HAZARDOUS DISPOSAL	\$2286.00	\$2294.25
01-4324-1-693	SN 92 HYDRO TESTING	\$5214.00	\$5214.00

FUND ACCOUNT DESCRIPTION

SOLID WASTE DISPOSAL (CONT'D)

01-4324-1-694	SN 93 HYDRO TESTING	\$18000.00	\$6079.00
01-4324-1-695	SN EPA STORMWATER PLAN	\$8000.00	\$1716.00
01-4324-1-740	SN EQUIPMENT PURCHASE	\$3700.00	\$6181.00
01-4324-1-810	SN WORKSHOPS	\$300.00	\$358.16
01-4324-2-490	SN HAULING EXPENSE	\$3000.00	\$2329.50
01-4324-9-390	SN SOLID WASTE DISTRICT EXP	\$0.00	\$0.00
01-4324-9-490	SN TIRE DISPOSAL	\$1000.00	\$246.75
01-4324 SUBTOTAL	SOLID WASTE DISPOSAL	\$80815.00	\$67088.88

SOLID WASTE CLEANUP/RECYCLE

SEWER DEPARTMENT

01-4326-1-110	SD SEWER DEPT PAYROLL	\$2000.00	\$74.28
01-4326-1-410	SD ELECTRICITY	\$100.00	\$98.08
01-4326-1-440	SD EQUIPMENT RENTAL	\$3000.00	\$360.00
01-4326-1-490	SD KEENE TREATMENT PLANT	\$38000.00	\$26811.79
01-4326-1-610	SD SUPPLIES	\$1000.00	\$328.41
01-4326-1-730	SD EPA BOND 60X	\$32291.00	\$32290.15
01-4326-1-731	SD '86 INTERC BOND 92	\$9891.00	\$9891.00
01-4326-1-732	SD PLANT BOND 92	\$661.000	\$661.00
01-4326-1-734	SD '85 PUMP STA BOND 2005	\$570.000	\$570.00
01-4326-2-733	SD '85 PLANT BOND 2005	\$1910.00	\$1910.00
01-4326 SUBTOTAL	SEWER DEPARTMENT	\$89423.00	\$72994.71

OTHER SANITATION

WATER DEPARTMENT

01-4331-1-110	WD WATER DEPT PAYROLL	\$5000.00	\$8775.84
01-4331-1-341	WD TELEPHONE	\$400.00	\$352.00
01-4331-1-390	WD WATER TESTS	\$14000.00	\$707.83
01-4331-1-410	WD ELECTRICITY	\$7500.00	\$7444.56
01-4331-1-430	WD 100% INSPECTION	\$1800.00	\$1800.00
01-4331-1-440	WD EQUIPMENT RENTAL	\$4000.00	\$3655.00
01-4331-1-560	WD STATE PERMIT FEE	\$50.00	\$75.00
01-4331-1-610	WD SUPPLIES	\$2000.00	\$2818.57
01-4331-1-630	WD MAINT/REPAIR	\$3000.00	\$5703.79
01-4331-1-680	WD TRANSFER-HIGHWAY	\$1500.00	\$2124.00
01-4331-1-690	WD HYDRANTS	\$1000.00	\$41.38
01-4331-1-691	WD ADVERTISING	\$800.00	\$135.94
01-4331-1-692	WD NEW WATER METERS	\$1275.00	\$3029.63

BUDGETED YEAR-TO-DATE
EXPENDITURES

FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES
<u>WATER DEPARTMENT (CONT'D)</u>		
<u>SOLID WASTE DISPOSAL (CONT'D)</u>		
01-4331-1-693	WD CORROSION CONTROL	\$3000.00 \$6602.00
01-4331 SUBTOTAL	WATER DEPARTMENT	\$45325.00 \$43265.54
01-43 SUBTOTAL	HWYS, STREETS, BRDGS & SANIT	\$395048.00 \$338895.51
<u>HEALTH AND WELFARE</u>		
<u>HL HEALTH ADMINISTRATION</u>		
01-4411-1-110	HL HEALTH OFFICER'S SALARY	\$60.00 \$0.00
01-4411 SUBTOTAL	HL HEALTH ADMINISTRATION	\$60.00 \$0.00
<u>AC ANIMAL CONTROL</u>		
01-4414-1-810	HL ANIMAL CONTROL	\$250.00 \$60.00
01-4414 SUBTOTAL	AC ANIMAL CONTROL	\$250.00 \$60.00
<u>HL HEALTH AGENCIES</u>		
01-4415-2-350	HL HOME HEALTH CARE	\$10056.00 \$10056.00
01-4415-4-350	HL MONADNOCK FAMILY SERVICES	\$1927.00 \$1927.00
01-4415 SUBTOTAL	HL HEALTH AGENCIES	\$11983.00 \$11983.00
<u>OTHER HEALTH</u>		
<u>WELFARE</u>		
<u>WELFARE ADMINISTRATION</u>		
01-4441-1-110	WL PAYROLL	\$500.00 \$971.26
01-4441-1-130	WL ADMINISTRATOR'S SALARY	\$2548.00 \$2548.08
01-4441-1-341	WL OFFICE TELEPHONE	\$225.00 \$378.21
01-4441-1-560	WL DUES & SUBSCRIPTIONS	\$50.00 \$50.00
01-4441-1-610	WL SUPPLIES	\$50.00 \$97.97
01-4441-1-635	WL MILEAGE	\$100.00 \$104.50
01-4441-1-810	WL SEMINARS/WORKSHOPS	\$50.00 \$135.00

BUDGETED YEAR-TO-DATE
EXPENDITURES

FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES
01-4441 SUBTOTAL	WELFARE ADMINISTRATION	\$3523.00 \$4285.02
<u>WELFARE - DIRECT ASSISTANCE</u>		
01-4442-1-341	WL TELEPHONE ASSISTANCE	\$100.00 \$0.00
01-4442-1-350	WL MEDICAL ASSISTANCE	\$100.00 \$0.00
01-4442-1-351	WL PRESCRIPTION ASSISTANCE	\$200.00 \$179.67
01-4442-1-390	WL CLOTHING ASSISTANCE	\$0.00 \$0.00
01-4442-1-410	WL ELECTRIC ASSISTANCE	\$3000.00 \$2475.71
01-4442-1-411	WL FUEL ASSISTANCE	\$4500.00 \$1599.05
01-4442-1-440	WL RENT ASSISTANCE	\$10000.00 \$14637.75
01-4442-1-480	WL INSURANCE ASSISTANCE	\$0.00 \$0.00
01-4442-1-490	WL FOOD ASSISTANCE	\$4000.00 \$1486.36
01-4442-1-491	WL SOLDIER'S AID	\$500.00 \$0.00
01-4442-2-411	FUEL ASSIST. DONATIONS	\$120.00 \$0.00
01-4442 SUBTOTAL	WELFARE - DIRECT ASSISTANCE	\$22520.00 \$20378.54
01-44 SUBTOTAL	HEALTH & WELFARE	\$38336.00 \$36706.56
<u>CULTURE & RECREATION</u>		
<u>PARKS & RECREATION</u>		
01-4520-1-110	PK REC DEPT PAYROLL	\$3900.00 \$3933.75
01-4520-1-390	PK CONTRACT LABOR & EQUIP	\$0.00 \$0.00
01-4520-1-410	PK ELECTRICITY	\$150.00 \$101.02
01-4520-1-441	PK PORTA-POTTYS	\$1300.00 \$1200.00
01-4520-1-740	PK NEW EQUIPMENT	\$500.00 \$500.00
01-4520-2-390	PK CONTRACT MOW/ROTOTILLING	\$3350.00 \$3180.00
01-4520-2-650	PK BALL FIELD MAINT	\$300.00 \$347.24
01-4520-5-650	PK TOWN BEACH MAINT.	\$1000.00 \$66.47
01-4520-6-610	PK YOUTH PROGRAMS	\$1350.00 \$1948.58
01-4520-6-611	PK ADULT PROGRAMS	\$0.00 \$0.00
01-4520 SUBTOTAL	PARKS & RECREATION	\$11850.00 \$11277.06

BUDGETED YEAR-TO-DATE
EXPENDITURES

<u>FUND ACCOUNT</u>	<u>DESCRIPTION</u>	
<u>LIBRARY</u>		
01-4550-1-110	LB LIBRARY PAYROLL	\$29930.00
01-4550-1-240	LB STAFF DEVELOPMENT	\$1082.00
01-4550-1-341	LB TELEPHONE	\$550.00
01-4550-1-410	LB ELECTRICITY	\$1750.00
01-4550-1-411	LB HEATING OIL	\$1360.00
01-4550-1-490	LB CONTRACT LABOR & EQUIP	\$1760.00
01-4550-1-610	LB LIBRARY SUPPLIES	\$855.00
01-4550-1-625	LB POSTAGE	\$200.00
01-4550-1-630	LB FACILITY MAINT.	\$1105.00
01-4550-1-631	LB EQUIPMENT MAINT	\$200.00
01-4550-1-635	LB MILEAGE	\$240.00
01-4550-1-640	LB MAINT SUPPLIES	\$200.00
01-4550-1-670	LB PERIODICALS	\$990.00
01-4550-1-671	LB ADULT BOOK PURCH	\$3925.00
01-4550-1-672	LB CHILDREN BOOK PURCH	\$4034.48
01-4550-1-673	LB SOFTWARE MATERIALS	\$1485.00
01-4550-1-692	LB SPECIAL PROGRAMS	\$495.00
01-4550-1-740	LB NEW EQUIPMENT	\$170.00
01-4550-1-810	LB PETTY CASH ACCOUNT	\$0.00
01-4550-1-811	LB PUBLIC RELATIONS	\$180.00
01-4550-1-812	LB PAINT PROJECT - ENCUMBERE	\$50.00
		<u>\$500.00</u>
01-4550 SUBTOTAL	LIBRARY	\$47027.00
		\$46773.20
<u>PATRIOTIC PURPOSES</u>		
01-4583-1-610	PP PATRIOTIC EXPENSES	\$1500.00
01-4583 SUBTOTAL	PATRIOTIC PURPOSES	\$1500.00
01-4545 SUBTOTAL	CULTURE & RECREATION	<u>\$60377.00</u>
		\$58970.27
<u>CONSERVATION COMMISSION</u>		
<u>CONSERVATION COMMISSION</u>		
01-4611-1-390	CC WATER TESTS	\$200.00
01-4611-1-560	CC DUES SUBSCRIPTIONS	\$125.00
01-4611-1-610	CC SUPPLIES	\$100.00
01-4611-1-635	CC MILEAGE	\$120.00
01-4611-1-810	CC SEMINARS/WORKSHOPS	\$235.00
01-4611-1-811	CC LAND USE CHANGE TAX	<u>\$500.00</u>
		\$0.00
01-4611 SUBTOTAL	CONSERVATION COMMISSION	\$1280.00
		\$267.32

BUDGETED YEAR-TO-DATE
EXPENDITURES

<u>FUND ACCOUNT</u>	<u>DESCRIPTION</u>	
<u>RH REDEVELOP. & HOUSING ADMIN</u>		
01-4631-1-001	RH SHRPC ADMIN CONTRACT	\$3280.00
01-4631-2-001	RH CHESH. HOUSING TRUST ADMN	\$6720.00
01-4631-3-001	SHRPC ADMIN AFFORD CD86	\$6864.00
01-4631-4-001	CHT AFFORD HOUSING CD86	<u>\$75250.00</u>
		\$75250.00
01-4631 SUBTOTAL	RH REDEVELOP. & HOUSING ADM	\$92114.00
		\$92113.86
01-46 SUBTOTAL	CONSERVATION COMMISSION	<u>\$93394.00</u>
		\$92381.18
<u>DEBT SERVICE</u>		
<u>PRINCIPAL - LONG TERM NOTES</u>		
01-4711-1-720	DS HY GARAGE NOTE 2000	\$15000.00
01-4711-1-730	DS EPA SEWER 2008 40%	\$8000.00
01-4711-1-731	DS STATE SEWER 2005	\$20000.00
01-4711-1-760	DS FIRE TRUCK 1998	<u>\$10000.00</u>
		\$10000.00
01-4711 SUBTOTAL	PRINCIPAL - LONG TERM NOTES	\$53000.00
		\$53000.00
<u>INTEREST-LONG TERM NOTES/BONDS</u>		
01-4721-1-720	IT HY GARAGE BOND INTEREST	\$6555.00
01-4721-1-730	IT EPA SEWER BOND INT 40%	\$13527.00
01-4721-1-731	IT STATE SEWER BOND INT	\$21218.00
01-4721-1-760	IT FIRE TRUCK BOND INT	<u>\$3877.50</u>
		\$3877.50
01-4721 SUBTOTAL	INTEREST-LONG TERM NOTES/BO	\$45178.00
		\$45176.65
<u>DEBT INTEREST - TAX ANTICIPN</u>		
01-4723-1-340	D1 INT - TAX ANTICIP NOTE	\$2000.00
		\$0.00
01-4723 SUBTOTAL	DEBT INTEREST - TAX ANTICIP	\$2000.00
		\$2000.00
01-47 DEBT SERVICE		<u>\$100178.00</u>
		\$98176.65

BUDGETED YEAR-TO-DATE
EXPENDITURES EXPENDITURES

FUND ACCOUNT DESCRIPTION

CAPITAL OUTLAY
TRAILER PARK SEWER EXTENSION
SP TOWN TRAILER SEWER EXT

01-4901-1-310	SP CLOUGH HARBOUR ENGR SVCS	\$4129.25	\$4129.25	
01-4901-1-330	SP SWRPC MANAGEMENT EXPENSE	\$9715.51	\$9715.51	
01-4901-1-331	VACHON & CLUKAY AUDIT EXP	\$410.00	\$410.00	
01-4901-1-490	SP SEWER EXT CONSTR EXP	\$78152.45	\$78152.45	
01-4901-1-491	SP INSP/METER EXP	\$379.18	\$379.18	
01-4901-1-492	SP TOWN ADMINISTRATION	\$541.64	\$541.64	
<u>LF INTERNAL TRAILER PARK EXP</u>				
01-4901-2-310	LF CLOUGH HARBOUR ENGR EXP	\$562.75	\$562.75	
01-4901-2-490	LF INTERNAL CONSTRUCTION EXP	\$20500.48	\$20500.48	
01-4901 SUBTOTAL	TRAILER PARK SEWER EXTENSIO	\$114391.26	\$114391.26	
<u>CO MACHINERY, VEHICLES, EQUIP</u>				
01-4902-1-760	HWY HVY EQUIP CAP RESV	\$1410.00	\$1410.00	
01-4902-1-761	HWY NEW PICK-UP TRUCK	\$8590.76	\$8590.76	
01-4902 SUBTOTAL	CO MACHINERY, VEHICLES, EQU	\$10000.76	\$10000.76	
<u>CO IMPROVEMENTS EXCEPT BUILDS</u>				
01-4909-1-312	REASSESSMENT CAPITAL RESERVE	\$10000.00	\$10000.00	
01-4909-1-670	TOWN BOOKS RESTORATION	\$2500.00	\$1344.00	
01-4909-1-730	LANDFILL CLOSURE PLAN	\$71199.00	\$38339.78	
01-4909-1-732	GATES HOUSE RESTORATION	\$1000.00	\$750.00	
01-4909 SUBTOTAL	CO IMPROVEMENTS EXCEPT BUIL	\$84699.00	\$50433.78	
<u>COUNTY TAXES</u>				
01-4931-1-092	TAXES PAID TO COUNTY	\$184228.00	\$184228.00	
<u>SCHOOL DISTRICT PAYMENTS</u>				
01-4933-1-092	TAXES PAID TO SCHOOL DISTRICT	\$1846463.00	\$1846463.00	
01-49 SUBTOTAL	CAPITAL OUTLAY	\$2239781.26	\$2205516.80	
TOTAL	TOTAL OF EXPENDITURES	\$3345519.26	\$3193686.95	

TRUST FUNDS

The following is a list of new trust funds that were acquired in 1993 and are managed by the Trustees of the Trust Funds for the Town. The two pages following this page is a complete listing of all funds currently being managed.

New Funds:

Town Reassessment Capital Reserve Fund	Added	\$10,000.00
Highway Equipment Capital Reserve Fund	Added	1,410.00
John H. Kimball Childrens' Health Fund (Previously listed in separate reports)		25,115.43
Maria Kimball Childrens' Health Fund (Previously listed in separate reports)		25,050.14
Marlb. Community Assoc. Charitable Trust	Added	650.00
School Capital Reserve Fund	Added	10,000.00
Edward Danielchick Town Fund		8,502.38
Adolph Mattson Pine Grove Cemetery Fund		150.00
Charles Porter Pine Gove Cemetery Fund		300.00
Harold & Carol Shelley Center Cemetery Fund		100.00
Raymond & Marjorie Mattson Pine Grove Cemetery Fund		100.00
Francis & Priscilla Davieau Center Cemetery Fund		100.00
Anne and Foster Burlin Center Cemetery Fund		50.00
Edward E. Baker Pine Gove Cemetery Fund		200.00
Wendell Woodbury Center Cemetery Fund		100.00
Gregory Turgeon Center Cemetery Fund		100.00
Donald Stoodley Pine Groe Cemetery Fund		100.00
		<u>\$82,027.95</u>

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1993

Date of Creation	NAME OF TRUST FUND List first three trusts invested in a common trust fund	HOW INVESTED		PRINCIPAL							INCOME			TOTAL Principal & Income		
		Purpose Of Trust Fund	Whether bank deposits Stocks, bonds, etc. (If Common fund - So state)	Original Balance	Additions/ New Funds Created	%	Balance Beginning Year	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	%	Earned During Year		Expended During Year	Balance End Year
COMBINED FUNDS																
SCHOOL FUNDS																
Prior 1891	School Fund, Ashiel Collins	No record of bequest - support of schools			0.00	1.95%	9,735.00	18.80	0.00	9,753.80	0.00	1.66%	431.29	431.29	0.00	9,753.80
12/03/1894	School Fund, WH Wilkinson	No record of bequest - support of schools			0.00	0.50%	2,500.00	4.83	0.00	2,504.83	0.00	0.43%	110.76	110.76	0.00	2,504.83
Prior 1891	School Fund, Abijah Tucker	Support of schools			0.00	0.02%	85.00	0.16	0.00	85.16	0.00	0.01%	3.77	3.77	0.00	85.16
Prior 1891	School Fund, Lydia Wyman	Support of schools			0.00	0.11%	550.00	1.06	0.00	551.06	0.00	0.09%	24.37	24.37	0.00	551.06
Prior 1891	School Fund, Town	Support of schools			0.00	0.08%	420.00	0.81	0.00	420.81	0.00	0.07%	18.61	18.61	0.00	420.81
					0.00	2.67%	13,290.00	25.67	0.00	13,315.67	0.00	2.27%	588.79	588.79	0.00	13,315.67
EDUCATIONAL FUNDS																
05/25/46	Pease Educational Fund	Further education of worthy students			0.00	2.50%	12,475.15	24.09	0.00	12,499.24	0.00	2.13%	552.69	552.69	0.00	12,499.24
12/31/84	Mabel M. Ward Schol. Fund	College bound worthy students of Marlborough			0.00	2.01%	10,000.00	19.31	0.00	10,019.31	0.00	1.71%	443.03	443.03	0.00	10,019.31
04/03/87	Omer Dumont Education Fd	Worthy students of Marlboro/Harrisville			0.00	0.57%	2,826.61	5.46	0.00	2,832.07	0.00	0.48%	125.23	125.23	0.00	2,832.07
04/20/1959	Ray E. Tarbox Memorial Fund	Further education of worthy students			0.00	0.55%	2,719.32	5.25	0.00	2,724.57	0.00	0.46%	120.47	120.47	0.00	2,724.57
05/31/1969	Chas B. Knight Mem Tr Fund	Continued education of worthy students			0.00	0.52%	2,567.84	4.96	0.00	2,572.80	0.00	0.44%	113.76	113.76	0.00	2,572.80
	Maria Kimball Education Fund	Further education of worthy Marlborough students			0.00	0.00%	25,050.14	0.00	0.00	25,050.14	0.00	0.42%	1,310.93	1,310.93	0.00	25,050.14
03/15/1976	Chesham Sportsmens Club Fund	Worthy students of Marlboro/Harrisville w/rest			0.00	0.35%	1,727.10	3.34	0.00	1,730.44	1,929.50	0.62%	162.00	12.74	2,078.76	3,809.19
					25,050.14	6.48%	32,316.02	62.41	0.00	57,428.57	1,929.50	10.13%	2,828.12	2,678.86	2,078.76	59,507.32
LIBRARY FUNDS																
12/24/1894	Frost Free Library Fund	Income to Lib			0.00	1.33%	6,613.86	12.77	0.00	6,626.63	0.00	1.13%	293.02	293.02	0.00	6,626.63
08/25/1950	Kate K. David Lib - Bk Fund	Income to Lib for bks			0.00	0.40%	2,000.00	3.86	0.00	2,003.86	0.00	0.34%	88.61	88.61	0.00	2,003.86
09/05/1898	Albert P. Frost Libary Fund	Income to Lib			0.00	0.22%	1,102.31	2.13	0.00	1,104.44	0.00	0.19%	48.84	48.84	0.00	1,104.44
12/02/1950	Kate K Davis Lib. Bk&Gds Fund	Income to Lib for bks			0.00	3.36%	16,737.13	32.32	0.00	16,769.45	0.00	2.86%	741.51	741.51	0.00	16,769.45
11/06/1948	L.R. Atherton Lib Fund	Income to Lib			0.00	0.21%	1,029.00	1.99	0.00	1,030.99	0.00	0.18%	45.59	45.59	0.00	1,030.99
11/27/1985	Kate M. Reid Frost Free Lib Fund	Gen'l - Frost Free Lib			0.00	0.43%	2,150.25	4.11	0.00	2,134.36	0.00	0.36%	94.38	94.38	0.00	2,134.36
01/06/1948	M.J. Livingston Lib Fund	Income to Lib			0.00	0.04%	220.46	0.43	0.00	220.89	0.00	0.04%	9.77	9.77	0.00	220.89
02/20/1975	Rufus S.Frost II Mem'l Lib Fund	Income to Lib			0.00	0.50%	2,500.00	4.83	0.00	2,504.83	0.00	0.43%	110.76	110.76	0.00	2,504.83
03/13/1978	Alice Bullock Lib. Fund	Income to Lib			0.00	1.00%	5,000.00	9.66	0.00	5,009.66	0.00	0.85%	221.52	221.52	0.00	5,009.66
1986	Reginald Mason Lib. Fund	Income to Lib			0.00	0.69%	3,431.09	6.63	0.00	3,437.72	0.00	0.59%	152.01	152.01	0.00	3,437.72
03/24/1988	Irma Richardson Frost Free Lib Fund	Income to Lib			0.00	0.20%	1,000.00	1.93	0.00	1,001.93	0.00	0.17%	44.30	44.30	0.00	1,001.93
06/01/1982	Mary Lodge Frost Free Lib Fund	Income to Lib			0.00	8.57%	42,717.20	82.49	0.00	42,799.69	0.00	7.30%	1,892.51	1,892.51	0.00	42,799.69
01/14/1975	Ruth E Hemenway Fd	Income to library			0.00	4.01%	20,000.00	38.62	0.00	20,038.62	0.00	3.42%	886.07	886.07	0.00	20,038.62
02/01/91	Russell Wallace Lib. Fund				0.00	0.10%	500.00	0.97	0.00	500.97	0.00	0.09%	22.15	22.15	0.00	500.97
					0.00	21.07%	104,981.30	202.74	0.00	105,184.04	0.00	17.94%	4,651.02	4,651.02	0.00	105,184.04
TOWN FUNDS																
04/24/1987	Insurance Expendable Tr	Payment of claims			0.00	0.97%	4,842.19	9.35	0.00	4,851.54	448.38	0.90%	234.39	18.43	664.34	5,515.88
	Charles C Ward Town Fund	Gen'l purposes - Town of Marlborough			0.00	1.03%	5,144.12	9.93	0.00	5,154.05	354.04	0.94%	243.59	19.16	578.47	5,732.52
12/31/1961	Kate Reid Town Trust Fund	General Purposes			0.00	0.99%	4,933.50	9.53	0.00	4,943.03	418.29	0.91%	237.10	18.65	636.74	5,579.77
12/01/1975	Farnum Memorial Fund	Supplies & Equipment - Fire & Police Depts			0.00	21.86%	108,923.00	210.35	0.00	109,133.35	12,459.45	20.75%	5,377.65	422.94	17,414.16	126,547.51
	Water Dept Expendable Tr	Exp of Water Dept			0.00	0.79%	3,946.00	7.62	0.00	3,953.62	1,553.61	0.94%	243.65	19.16	1,778.10	5,731.72
12/17/93	Edward Danielchick Town Fund	General Purposes			0.00	0.00%	0.00	0.00	0.00	8,502.38	0.00	1.45%	376.68	29.63	347.05	8,849.43
					8,502.38	25.64%	127,788.81	246.78	0.00	136,537.97	15,233.77	25.90%	6,713.06	527.97	21,418.86	157,956.83

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1993

Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common Trust - So state)		PRINCIPAL				INCOME				TOTAL			
		Purpose Of Trust Fund	Original Balance	Balance Beginning Year	%	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	%		Earned During Year	Expended During Year	Balance End Year
Prior 1891 11/1975 02/08/1978 05/19/1982 05/13/1988	FIRE DEPARTMENT FUNDS Jedediah T. Collins FD Fd Delevan C. Richardson FD Fund Marlborough Grange Fire Fund Mary Lodge Fire Dept Fd Omer Dumont Fire Dept Fd Leroy Derby Fire Dept Fd	No record General Purposes For Fire Dept For Fire Dept Income to Fire Dept Income to Fire Dept		500.00 10,651.41 1,000.00 42,717.20 121,998.70 5,000.00	0.10% 2.14% 0.20% 8.57% 24.48% 1.00%	0.00 0.00 0.00 0.00 0.00 0.00	0.97 20.57 1.93 82.49 235.60 9.66	0.00 0.00 0.00 0.00 0.00 0.00	500.97 10,671.98 1,001.93 42,799.69 122,234.30 5,009.66	0.00 0.00 0.00 7,564.39 2,574.18 0.00	0.00% 0.18% 0.17% 4.59% 21.29% 0.85%	22.15 471.89 44.30 2,227.64 7,805.25 221.52	1.74 37.11 3.48 6,285.42 8,201.34 17.43	20.41 434.78 40.82 3,506.62 2,178.09 204.09	521.38 11,106.76 1,042.75 46,306.31 124,412.39 5,213.75
07/1936 07/25/1936	AGED CITIZEN FUNDS Jennie Mason Aged Cit Fd Chas Carlton Aged Cit Fd	Benefit aged citizens Benefit aged citizens		1,000.00 3,000.00 4,000.00	0.20% 0.60% 0.80%	0.00 0.00 0.00	1.93 5.79 7.72	0.00 0.00 0.00	1,001.93 3,005.79 4,007.72	0.00 0.00 0.00	0.17% 0.51% 0.68%	44.30 132.91 177.21	44.30 132.91 177.21	0.00 0.00 0.00	1,001.93 3,005.79 4,007.72
1945	CHILDRENS HEALTH FUNDS John H Kimball Fred D Hemenway School	Care of chronically ill children - Marlborough & CS Inc. Income to HHC & CS Inc.		0.00 1,000.00 1,000.00	0.00% 0.20% 0.00	25,115.43 0.00 25,115.43	0.00 1.93 1.93	0.00 0.00 0.00	25,115.43 1,001.93 26,117.36	0.00 0.00 0.00	4.29% 0.17% 4.46%	1,308.83 44.30 1,353.13	1,308.83 44.30 1,353.13	0.00 0.00 0.00	25,115.43 1,001.93 26,117.36
1927 Prior 1891 07/21/1951 11/16/82	MISCELLANEOUS FUNDS Chas Ward Childrens Fd Ministerial Fund Kate K Davis Marl Comm Nurse Assoc M.Reynolds Marl. Comm Nurse Assoc Old Torrent Vet. Firemans Assoc Marlborough Community Assoc. Charitable Fund	Benefit town children Income equally to Marlborough churches Income to HHC & CS Inc. Income to HHC & CS Inc. Income to veteran firemen Income to veteran firemen		551.20 632.00 28,121.58 484.59 2,310.60 1,000.00	0.11% 0.13% 5.64% 0.10% 0.46% 0.20%	0.00 0.00 0.00 0.00 0.00 650.00	1.06 1.22 54.31 0.94 4.46 1.93	0.00 0.00 0.00 0.00 0.00 0.00	552.26 633.22 28,175.89 485.53 2,315.06 1,651.93	118.11 0.00 0.00 0.00 0.00 0.00	0.11% 0.11% 4.81% 0.08% 0.39% 0.28%	29.65 28.00 1,245.88 21.47 102.37 73.10	2.33 28.00 1,245.88 21.47 8.05 73.10	145.43 0.00 0.00 0.00 94.32 0.00	697.69 633.22 28,175.89 485.53 2,409.38 1,651.93
	TOTAL COMBINED FUNDS			\$498,343.41	100.00%	\$59,317.95	\$962.37	\$0.00	\$538,623.73	\$27,419.96	100.00%	\$28,604.56	\$25,902.34	\$30,122.18	\$588,745.92
09/02/1988 03/31/91 02/28/1974 03/11/1989	CAPITAL RESERVE FUNDS School Capital Reserve Fund Town Reassessment Cap Reserve Hwy Equip Cap Reserve Fund Town Hall Cap Reserve Fund	Construction & Renovation of Bldgs Town Reassessment Highway Equipment For Town Hall		33,108.99 20,683.08 59,049.03 12,685.00	29.90% 12.40% 45.30% 12.40%	10,000.00 10,000.00 1,410.00 0.00	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00	43,108.99 30,683.08 60,459.03 12,685.00	837.37 0.00 1,203.27 198.42	26.57% 16.19% 47.16% 10.08%	1,091.28 1,262.85 2,576.86 479.59	0.00 0.00 0.00 0.00	1,928.65 1,262.85 3,780.13 678.01	45,037.64 31,945.93 64,239.16 13,363.01
	TOTAL CAPITAL RESERVE FUNDS			\$125,526.10	100.00%	\$21,410.00	\$0.00	\$0.00	\$146,936.10	\$2,239.06	100.00%	\$5,410.58	\$0.00	\$7,649.64	\$154,585.74
Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common Trust - So state)		PRINCIPAL				INCOME				TOTAL			
		Purpose Of Trust Fund	Original Balance	Balance Beginning Year	%	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	%	Earned During Year	Expended During Year	Balance End Year	Principal & Income
	TOTAL COMBINED FUNDS			\$498,343.41		\$59,317.95	\$962.37	\$0.00	\$558,623.73	\$27,419.96		\$28,604.56	\$25,902.34	\$30,122.18	\$588,745.91
	TOTAL CAPITAL RESERVE FUNDS			125,526.10		21,410.00	0.00	0.00	146,936.10	2,239.06		5,410.58	0.00	7,649.64	\$154,585.74
	TOTAL CEMETERY FUNDS			86,541.13		1,300.00	0.00	5,987.37	93,828.50	13,066.96		5,490.13	5,546.15	13,010.94	\$106,839.44
	TOTAL FUNDS			\$710,410.64		\$82,027.95	\$962.37	\$5,987.37	\$799,388.33	\$42,725.98		\$39,505.27	\$31,448.49	\$50,782.75	\$850,171.09
FNHIS FEES:	Combined fund \$2,038.63 Cemetery fund \$419.82														

CITY OF KEENE, NEW HAMPSHIRE
MARLBOROUGH'S CAPITAL SHARE

New Hampshire Municipal Bond Bank Schedules for Town of Marlborough

Period	Date	Principal Outstanding	Muni Bond Guaranteed Principal	Coupon	Interest	Total Debt Service	Fiscal Debt Service
1988 Series A Bonds - Non Guaranteed Issue for Fire Truck Bond							
1	15 Jan 89			6.95%	3,422.10		
2	15 Jul 89	94,000.00	9,000.00	6.95%	3,294.00	12,294.00	15,716.10
3	15 Jan 90			6.95%	2,981.25		
4	15 Jul 90	85,000.00	10,000.00	6.95%	2,981.25	12,981.25	15,962.50
5	15 Jan 91			6.95%	2,633.75		
6	15 Jul 91	75,000.00	10,000.00	6.95%	2,633.75	12,633.75	15,267.50
7	15 Jan 92			6.95%	2,286.25		
8	15 Jul 92	65,000.00	10,000.00	6.95%	2,286.25	12,286.25	14,572.50
9	15 Jan 93			7.05%	1,938.75		
10	15 Jul 93	55,000.00	10,000.00	7.05%	1,938.75	11,938.75	13,877.50
11	15 Jan 94			7.05%	1,586.25		
12	15 Jul 94	45,000.00	10,000.00	7.05%	1,586.25	11,586.25	13,172.50
13	15 Jan 95			7.05%	1,233.75		
14	15 Jul 95	35,000.00	10,000.00	7.05%	1,233.75	11,233.75	12,467.50
15	15 Jan 96			7.05%	881.25		
16	15 Jul 96	25,000.00	10,000.00	7.05%	881.25	10,881.25	11,762.50
17	15 Jan 97			7.05%	528.75		
18	15 Jul 97	15,000.00	10,000.00	7.05%	528.75	10,528.75	11,057.50
19	15 Jan 98			7.05%	176.25		
20	15 Jul 98	5,000.00	5,000.00	7.05%	176.25	5,176.25	5,352.50
		Totals:	\$94,000.00		\$35,208.60		\$129,208.60

1990 Series C Bonds - Non Guaranteed Issue for Highway Garage Bond							
1	15 Jan 91			6.9%	4,360.42		
2	15 Jul 91	125,000.00	15,000.00	6.9%	4,312.50	19,312.50	23,672.92
3	15 Jan 92			6.9%	3,795.00		
4	15 Jul 92	110,000.00	15,000.00	6.9%	3,795.00	18,795.00	22,590.00
5	15 Jan 93			6.9%	3,277.50		
6	15 Jul 93	95,000.00	15,000.00	6.9%	3,277.50	18,277.50	21,555.00
7	15 Jan 94			6.9%	2,760.00		
8	15 Jul 94	80,000.00	15,000.00	6.9%	2,760.00	17,760.00	20,520.00
9	15 Jan 95			6.9%	2,242.50		
10	15 Jul 95	65,000.00	15,000.00	6.9%	2,242.50	17,242.50	19,485.00
11	15 Jan 96			6.9%	1,725.00		
12	15 Jul 96	50,000.00	10,000.00	6.9%	1,725.00	11,725.00	13,450.00
13	15 Jan 97			6.9%	1,380.00		
14	15 Jul 97	40,000.00	10,000.00	6.9%	1,380.00	11,380.00	12,760.00
15	15 Jan 98			6.9%	1,035.00		
16	15 Jul 98	30,000.00	10,000.00	6.9%	1,035.00	11,035.00	12,070.00
17	15 Jan 99			6.9%	690.00		
18	15 Jul 99	20,000.00	10,000.00	6.9%	690.00	10,690.00	11,380.00
19	15 Jan 2000			6.9%	345.00		
20	15 Jul 2000	10,000.00	10,000.00	6.9%	345.00	10,345.00	10,690.00
		Totals:	\$125,000.00		\$43,172.92		\$168,172.92

KEENE PLANT & INTERCEPTOR BONDS

JUNE 1985 BOND
SEWER PLANT

FISCAL YEAR	TOTAL	PRINCIPAL	INTEREST
1991	\$1,976	\$974	\$1,002
1992	\$1,910	\$974	\$936
1993	\$1,845	\$974	\$871
1994	\$1,780	\$974	\$806
1995	\$1,714	\$974	\$740
1996	\$1,649	\$974	\$675
1997	\$1,584	\$974	\$610
1998	\$1,518	\$974	\$544
1999	\$1,451	\$974	\$477
2000	\$1,383	\$974	\$409
2001	\$1,294	\$974	\$320
2002	\$1,247	\$974	\$273
2003	\$1,179	\$974	\$205
2004	\$1,111	\$974	\$137
2005	\$1,042	\$974	\$68

JUNE 1985 BOND
PUMP STATION

FISCAL YEAR	TOTAL	PRINCIPAL	INTEREST
1991	\$590	\$291	\$299
1992	\$570	\$291	\$279
1993	\$551	\$291	\$260
1994	\$531	\$291	\$240
1995	\$512	\$291	\$221
1996	\$492	\$291	\$201
1997	\$473	\$291	\$182
1998	\$453	\$291	\$162
1999	\$433	\$291	\$142
2000	\$413	\$291	\$122
2001	\$386	\$291	\$95
2002	\$372	\$291	\$81
2003	\$352	\$291	\$61
2004	\$332	\$291	\$41
2005	\$311	\$291	\$20

NEW HAMPSHIRE MUNICIPAL BOND BANK
1985 SERIES D (STATE-GUARANTEED)

TOWN OF MARLBOROUGH

State of N.H. Share
of Sewer Project

NEW DEBT SERVICE SCHEDULE (AFTER REFUNDING)

PERIOD ENDING	MATURITY SCHEDULE	PRINCIPAL	NEW INTEREST PAYMENT SCHEDULE	NEW DEBT SERVICE PAYMENT SCHEDULE
1 15-May-87		0.00	14,648.64	14,648.64
2 15-Nov-87	25,000.00		15,033.75	40,033.75
3 15-May-88	0.00		14,012.13	14,012.13
4 15-Nov-88	25,000.00		14,315.00	39,315.00
5 15-May-89	0.00		13,176.39	13,176.39
6 15-Nov-89	20,000.00		13,540.00	33,540.00
7 15-May-90	0.00		12,461.09	12,461.09
8 15-Nov-90	20,000.00		12,890.00	32,890.00
9 15-May-91	0.00		11,881.49	11,881.49
10 15-Nov-91	20,000.00		12,210.00	32,210.00
11 15-May-92	0.00		11,091.34	11,091.34
12 15-Nov-92	20,000.00		11,500.00	31,500.00
13 15-May-93	0.00		10,447.39	10,447.39
14 15-Nov-93	20,000.00		10,770.00	30,770.00
15 15-May-94	0.00		9,602.73	9,602.73
16 15-Nov-94	20,000.00		10,020.00	30,020.00
17 15-May-95	0.00		8,903.09	8,903.09
18 15-Nov-95	20,000.00		9,250.00	29,250.00
19 15-May-96	0.00		8,035.36	8,035.36
20 15-Nov-96	20,000.00		8,470.00	28,470.00
21 15-May-97	0.00		7,345.03	7,345.03
22 15-Nov-97	20,000.00		7,670.00	27,670.00
23 15-May-98	0.00		6,557.30	6,557.30
24 15-Nov-98	20,000.00		6,860.00	26,860.00
25 15-May-99	0.00		5,755.31	5,755.31
26 15-Nov-99	20,000.00		6,030.00	26,030.00
27 15-May-00	0.00		4,919.87	4,919.87
28 15-Nov-00	20,000.00		5,190.00	25,190.00
29 15-May-01	0.00		3,923.58	3,923.58
30 15-Nov-01	20,000.00		4,340.00	24,340.00
31 15-May-02	0.00		3,087.20	3,087.20
32 15-Nov-02	20,000.00		3,480.00	23,480.00
33 15-May-03	0.00		2,267.19	2,267.19
34 15-Nov-03	20,000.00		2,620.00	22,620.00
35 15-May-04	0.00		1,447.47	1,447.47
36 15-Nov-04	20,000.00		1,750.00	21,750.00
37 15-May-05	0.00		558.30	558.30
38 15-Nov-05	20,000.00		794.52	20,794.52
TOTALS:		390,000.00	306,854.17	696,854.17

TOTAL REDUCED DEBT SERVICE PAYMENTS
DUE TO REFUNDING: \$ 6,773.33

NEW HAMPSHIRE MUNICIPAL BOND BANK 1991 SERIES I STATE GUARANTEED REFUNDING ISSUE
REPLACES 1988 SERIES B STATE GUARANTEED DEBT PAYMENT SCHEDULE

TOWN OF MARLBOROUGH EPA Sewer Bond

DEBT YEAR	PERIOD ENDING	PRINCIPAL OUTSTANDING	PRINCIPAL	INTEREST	LESS: REBATE 911 REFINANCE	TOTAL PAYMENT	FISCAL YEAR TOTAL PAYMENT
	01/15/89			\$21,399.15		\$21,399.15	
1	07/15/89	\$573,412.00	\$13,412.00	20,598.11		34,010.11	\$55,409.26
2	01/15/90			20,138.75		20,138.75	
2	07/15/90	560,000.00	15,000.00	20,138.75		35,138.75	55,277.50
3	01/15/91			19,625.00		19,625.00	
3	07/15/91	545,000.00	15,000.00	19,625.00		34,625.00	54,250.00
4	01/15/92			19,111.25		19,111.25	
4	07/15/92	530,000.00	15,000.00	19,111.25	2,793.98	31,317.27	50,428.52
5	01/15/93			18,597.50	2,019.12	16,578.38	
5	07/15/93	515,000.00	20,000.00	18,597.50	1,358.97	37,238.53	53,816.91
6	01/15/94			17,912.50	50.60	17,861.90	
6	07/15/94	495,000.00	20,000.00	17,912.50	90.38	37,822.12	55,684.02
7	01/15/95			17,227.50	156.53	17,070.97	
7	07/15/95	475,000.00	20,000.00	17,227.50	27.83	37,199.67	54,270.64
8	01/15/96			16,542.50	28.69	16,513.81	
8	07/15/96	455,000.00	20,000.00	16,542.50	75.90	36,466.60	52,980.41
9	01/15/97			15,857.50	5.97	15,851.53	
9	07/15/97	435,000.00	25,000.00	15,857.50	100.12	40,757.38	56,608.91
10	01/15/98			15,001.25	13.58	14,987.67	
10	07/15/98	410,000.00	25,000.00	15,001.25	60.92	39,940.33	54,928.00
11	01/15/99			14,145.00	191.98	13,953.02	
11	07/15/99	385,000.00	25,000.00	14,145.00	24.81	39,120.19	53,073.21
12	01/15/2000			13,276.25	69.24	13,207.01	
12	07/15/2000	360,000.00	30,000.00	13,276.25	117.78	43,158.47	56,365.48
13	01/15/2001			12,218.75	191.35	12,027.40	
13	07/15/2001	330,000.00	30,000.00	12,218.75	234.80	41,983.95	54,011.35
14	01/15/2002			11,146.25	22.12	11,124.13	
14	07/15/2002	300,000.00	35,000.00	11,146.25	96.26	46,049.99	57,174.12
15	01/15/2003			9,877.50		9,877.50	
15	07/15/2003	285,000.00	35,000.00	9,877.50		44,877.50	54,755.00
16	01/15/2004			8,600.00		8,600.00	
16	07/15/2004	230,000.00	40,000.00	8,600.00		48,600.00	57,200.00
17	01/15/2005			7,130.00		7,130.00	
17	07/15/2005	190,000.00	40,000.00	7,130.00		47,130.00	54,260.00
18	01/15/2006			5,640.00		5,640.00	
18	07/15/2006	150,000.00	45,000.00	5,640.00		50,640.00	56,280.00
19	01/15/2007			3,963.75		3,963.75	
19	07/15/2007	105,000.00	50,000.00	3,963.75		53,963.75	57,927.50
20	01/15/2008			2,076.25		2,076.25	
20	07/15/2008	55,000.00	55,000.00	2,076.25		57,076.25	59,152.50
TOTALS			\$573,412.00	\$538,172.26	\$7,730.93	\$1,103,853.33	\$1,103,853.33

REVISED 02/06/92

TRANSFER STATION/RECYCLING STATION/LANDFILL REPORT

Our activities this year were substantial. At the beginning of the year, a clear plastic bag ordinance was instituted and the Governor's Recycling Program provided the Town with a grant of \$1,000.00 to buy an initial supply of bags. This allowed us to give each household ten bags to get the program underway. While this new requirement created some difficulties, the results were immediate in that our recyclables rose on average by five tons a month. For the year, the tonnage of recyclables was 289.5 tons. This is remarkable for a community our size! If this amount were placed in the compactor at our current fee of \$85.00/ton, we would have spent an additional \$24,607.50 in hauling fees. Needless to say, this is a substantial cost avoidance. This also represents about 45% of the waste stream coming to the Center and is considered to be one of the best run operations in the State. This fact was also recognized by the New Hampshire Resource Recycling Association as our Center was awarded the Recycling Facility of the Year Award. We were also recognized by Paper Service, Ltd., of Hinsdale as they find our glossy/colored print paper to be the best sorted providing them with a good product to recycle. All in all, our personnel are to be highly congratulated for their efforts on a job well done!

Our landfill closure is our other big activity. We stopped burying trash in August and installed the compactor at that time. Having done that, we then were able to shape and put a soil covering on the entire landfill area. By the fall, we had not only finished the initial shaping, but had seeded the area as well. We have been complimented on the cleanliness and organized appearance of the area. We are now in the final engineering phase for closure. Hopefully, all plans and approvals will be done for the construction season so that final closure can be accomplished for October 1994. That deadline has been set because that is when the federal rules by EPA take effect which is expected to greatly complicate the situation. The staff of the New Hampshire Department of Environmental Services has been very cooperative in helping us reach our deadline and unless some unforeseen event occurs, we should be done at that time.

Given the cost of trash hauling and closure, this department is commanding some very real money this year. We realize the burden this places on everyone, but hopefully this will be the last year for closure and our costs should drop dramatically next year.

The Board of Selectmen

1993 Best Municipal Recycling Program
presented to
Town of Marlborough NH
by the
New Hampshire Resource Recovery Association
November 18, 1993

REPORT OF THE POLICE DEPARTMENT

The Marlborough Police Department has attempted to keep up with many changes, in the town as well as the Police Department. New situations present new challenges, some of which are due to rising demands from the Town residents. Others are from necessary changes to stay with the economy, required changes in training, changes in the State Laws, and changes in the ability to maintain high standards towards liability and professionalism. These changes effect all Town residents, and require updated techniques and equipment to provide the services Marlborough citizens deserve according to availability of funds and personnel.

TOWN REPORT STATISTICS

1	Abandoned Motor Vehicle
1	Conduct after Accident
4	Reckless Operation
5	Operating after Suspension
2	Misuse of Plates
3	Habitual Offender
4	DWI
2	Felonious Sexual Assault
3	Felonious Sexual Assault on JV
4	Assaults
2	Attempted 1st Degree Assault
2	Violation of Court Orders
4	Violation of Restraining Orders
10	Possession of Alcohol
1	Transportation of Alcohol
1	Open Container
1	Manufacture of Drugs
5	Possession of Drugs
1	Unauthorized use of Rental Property
1	Unauthorized use of Car

REPORT OF THE POLICE DEPARTMENT (CONT'D)

1	Relinquished Items	1	Forgery
2	Failure to Appear	2	Domestics
1	Bench Warrant	5	Harassment
1	Harassing Phone Calls	2	Trespass
3	Disorderly Conducts	1	Disruptive JV
20	Criminal Mischief	12	Thefts
2	Criminal Threatening	4	Burglary
2	Reckless Conduct	1	Shoplifting
1	Theft by Deception	10	Bad Checks
4	Theft of Services	1	Police INFO
6	Found Property	1	JV INFO
1	Lost/Stolen Weapon	2	Nuisance Dogs
1	Attempted Suicide	1	Vicious Dog
1	Suicide	8	Animal Bite
2	Deaths	1	Lewd Conduct
8	Unlicensed Dogs	1	Mental Person
4	Illegal Dumpings	2	Stalkings
13	Protective Custody	1	Arson
2	Unlawful Activities	3	Runaway JV

	<u>1992</u>	<u>1993</u>
CASE REPORT	184	191
ARRESTS MADE	75	68
M/V ACCIDENTS	38	32
FIRE ALARMS	10	14
BURGLAR ALARMS	31	29
AMBULANCE ASSISTS	37	58

REPORT OF THE PLANNING AND ZONING BOARDS

Last year was a relatively typical one for the Marlborough Planning and Zoning Boards.

Among those actions taken by the Land Use Boards were approvals for a boundary line adjustment for a lot owned by Bernadette A. Despres of Old Dublin Road, and the subdivision of property owned by Clarence A. Beauregard and family.

Approvals were also granted to William D. and Margaret A. Heyman to permit the multiple use of their property at Troy Road and Wallace Cross Road (formerly the Barenholtz property) as a primary residence, a bed-and-breakfast, a dance education center and a related mail-order business.

Other approvals included those granted to Alan E. Hill to permit the continued removal of rock piles from the old quarry on Route 124; Scott Bashaw to conduct a home occupation consisting of mail-order sales of paintball equipment within his residence at 79 Terrace Street; Robert and Leigh Doody to convert the former "Heller House" on Route 124 to a bed-and-breakfast facility; Philip and Wade Paight to renew a 1991 permit allowing for continued removal of sand and gravel from their property off Heath Road; William and Tammy Coutts to construct a two-family residence at Old Trestle Road; Wilber Bros., Inc., to install underground gas tanks and a canopy with gas pumps at 227 East Main Street; Leonard and Rory Gilman to locate and operate a take-out lunch wagon on property owned by Adelphia, Inc., near the west town line on Route 101; Susan and Harold Tonseth to conduct a handcrafted pewter business on their property at 106 Troy Road; Marathon House to use the building formerly known as the "Christmas Inn" on Route 12 as a residential center for adolescent females; Prt Realty Inc. to convert former store space at 301 East Main Street into a two-bedroom apartment; John C. Calhoun on behalf of Elizabeth Booz, to remove timber and cordwood from property at the end of Laurel Street.

The Planning Board adopted new definitions for a hotel, inn, and lodging and rooming houses. The Board also approved proposed amendments to zoning ordinances concerning regional impacts on neighboring municipalities; temporary use of manufactured homes after disasters; recreational vehicles in regard to flood management; extension of the C-1 zone along both sides of Route 101; regulation of the size and placement of free standing signs; and creation of a new light industrial zone.

REPORT OF THE PLANNING AND ZONING BOARDS (CONT'D)

The Planning Board also revised the Capital Improvements Program and approved extensive revisions of Town subdivision regulations.

This past year resulted in a number of changes in positions and personnel of the Planning Board. Ken Kerber succeeds R. Scott Butler as Board Chairman and Ted Mead will serve as alternate vice-chairman. Jim Bearce was welcomed as a new Board member. With regret the Board accepted the resignations of Cal Gage and Clara Pinkham.

The Zoning Board of Adjustment welcomed Scott Swanson as an alternate member to fill an existing vacancy.

Scheduled for tasks and completion in 1994 will be a review and updating of the Town Master Plan and Capital Improvements Plan and possible development of an Impact Fee Ordinance.

The Boards value the input and concerns of the public. To serve you, Board representatives will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made by calling the Town Clerk's office at 876-4529.

Respectfully submitted,
Kenneth Kerber, Chairman
Marlborough Planning Board

Robert W. Heald, Chairman
Marlborough Zoning Board

REPORT OF THE FROST FREE LIBRARY

In my fifth annual report to the town I have looked at the Library's development over the last several years. In 1990 our primary focus was upgrading the building's interior. On three separate work days, with the help of many volunteers, we moved every single thing in the library so painters and carpet layers could refurbish the entire first floor. We continue to reap the benefits of a simpler, brighter interior.

Our board worked on a mission statement for the institution during 1991. This guiding statement of purpose will define our direction for the next five years. The Library's mission is printed in Marlborough's 1991 annual report. We also initiated the routine review of library policies.

We continued to take stock of the Library's services, policies, failures and successes throughout 1992. 1992 featured the celebration of the Frost Free Library's 125th birthday. The first two volumes of the Library's history, by Rev. Harold K. Shelley, were published and presented with fanfare at the final summer concert.

We lost an extraordinary presence when Harold Shelley died on June 7th 1993. In addition to writing a comprehensive history of the Library, Harold also worked at the Library daily -- filling in however he might be needed. His observations, dedication and humor are missed, but fondly remembered.

REPORT OF THE FROST FREE LIBRARY (CONT'D)

On June 19th a painting bee was held at the Library under the direction of project leader Geri Dunn. Over 30 local residents worked together to provide the labor (and refreshments) needed to paint the library's exterior. It became a day of goodwill, fun and productivity. Volunteers ranged in age from 16 to 70, but there was no generation or communication gap. Everyone worked together to accomplish the task -- and to save the town the cost of a professional painter. We appreciated residents working together on another community project.

During 1993 the board conducted some goal setting meetings and examined policies. Several projects have been initiated as a result. For safety reasons we are required to design and install a second exit from the Marble Page Room upstairs. The largest project to be launched in 1994 will be initiating the automation of library functions and services.

The constant I see in the growth of this Library is the energy provided by its volunteers -- through working on the board, attending Friends of the Library meetings, assisting with building projects, designing displays, providing clerical assistance, offering suggestions, serving on various committees, donating materials, sharing a storytime, organizing the book sale and helping with special library projects. Together we create an active library for each citizen in Marlborough.

Respectfully submitted,

Lisa R. Bearce
Director

FROST FREE LIBRARY STATISTICS 1993

PEOPLE:

Registered Borrowers.....	1,600
New Borrowers.....	132
Volunteer Hours Donated.....	1,048

SERVICES:

Reference Questions.....	663
Adult Programs/Attendance.....	18/867
Juvenile Programs/Attendance.....	39/1,311
Exhibits.....	32
Computer Use.....	298
Interlibrary Loans Borrowed.....	108
Interlibrary Loans Loaned.....	98
Photocopies.....	3,179

CIRCULATION:

Juvenile Fiction.....	3,373
Adult & YA Fiction.....	3,917
Juvenile Non-Fiction.....	807
Adult Non-Fiction.....	1,552
Periodicals.....	1,398
Videos.....	1,397
Records & Cassettes.....	162
Puppets.....	13

MATERIALS ADDED:

Juvenile Fiction.....	142
Adult & YA Fiction.....	224
Juvenile Non-Fiction.....	37
Adult Non-Fiction.....	107
Videos.....	18
Audio Cassettes.....	4

REPORT OF THE CONSERVATION COMMISSION

The Conservation Commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

The Conservation Commission has completed an inventory of properties within the wellhead protection region and presented to the town a Wellhead Protection Plan. This plan is the first step in meeting the state requirements for the Wellhead Protection Program, and will provide the Town financial savings by exempting it from burdensome well water testing.

Water monitoring at Stone Pond is continuing on an annual basis. Test results to date have all been within State guidelines. Testing will continue by the commission in 1994.

Planning for the development of a walking trail system in the town is making progress. Matching funds from private sources and Commission funds have been committed for purchase of the New England Telephone and Telegraph Company's portion of the old Keene to Manchester railbed. This portion runs through approximately one-half the town and contains the historic Little Canada tressel site. A grant proposal to the State for the remaining funding has been submitted; results are expected in early 1994.

The Commission is in need of new members. If you or anyone you know is interested in environmental concerns or the protection of the natural resources of the Town, please contact us or the staff at the Town Hall.

Respectively submitted,
Michael Krinsky, Chairman
Charles R. Buffler, Secretary

REPORT OF THE RECREATION COMMITTEE

This year has seen a transition and reorganization for the Recreation Department. By the time you read this we may even be owners of a file cabinet. Greg Orkin, who joined the committee in March, has made many positive contributions to our group. Kathie Sullivan and Kathie Rogalski were reelected and have continued their excellent service as secretary and treasurer, respectively, as well as other committee duties.

Marlborough voters approved a special revenue fund for recreational purposes at the 1992 Town Meeting. The Recreation Department is now allowed to secure funds through social functions, fees, sponsorships, etc. for use in programming. Previously all income went to the general fund. We may now use earned funds for The Recreation Committee. Incentive is now provided for volunteers to raise money for their favorite programs.

Here-to-fore, youth baseball, softball & soccer have been managed by groups of citizens, independently of the Town. The activities are now under the sponsorship of the Recreational Department.

Our maintenance program has continued with work on the shack at Stone Pond beach and a new storage shed at the upper ball field. We are most appreciative of this shed, a generous donation from Grossman's. Another donation for which we are grateful is a one and a half car garage from Michele and Pat Ryan.

REPORT OF THE RECREATION COMMITTEE (CONT'D)

The garage has been dismantled and stored for a time, while we explore its potential use and the best location for it. Our plans are to re-erect it in the spring.

Youth programs were popular and successful. In addition to those previously mentioned are skiing at Temple Mountain, wrestling, Fun in the Sun, and Summer Theatre. Our young Thespians' presentations of "Freedom Bound" and "The Winds of Change" attracted large audiences.

Wednesday night volleyball at the school gym and a Tuesday afternoon Senior Citizens program held at the Community House are offered for adults.

The Recreation Department would like to thank the many volunteers and sponsors who put in countless hours and money to make these programs a success. Volunteers perform the duties such as coaching, directing, scheduling, maintenance and so on.

We encourage each one of you to stay in touch with us and to participate in the programs we offer. If there is a program or a procedure you would like to have added, come see us and we will give it a try.

It's always a pleasure serving you.

Respectfully Submitted
Bruce A. Lyman
Recreation Committee Chairman

REPORT OF THE GATES HOUSE COMMITTEE

Major construction was shifting windows to pre-1800's spaces, restoration of the windows, clapboarding and painting. The aluminum storm windows were repaired and replaced.

The committee is following recommendations of Restoration Consultant, Peter Marciniak, from Hillsboro, N.H.. Harvey Bumps from Woodstock, Vt., a mason and an authority on building and restoration of early American fireplaces, is working on the fireplace specifications.

After many hours of labor from M.C.A. members, who raked and mowed the lawn early this year, hauled away the accumulated debris and helped with the painting, the committee decided to hire someone to keep the lawn mowed at least once a month. We were pleased that Michael Ball was thoughtful enough to spare the wild flowers native to the hillside for all to enjoy.

Total expenditures: \$1,373.27

Fruit trees of a very old variety now grace the front yard, thanks to the Garden Club.

Have you noticed the granite chairs on the west side of the lawn? They were on the Thatcher Inn property on Thatcher Road.

REPORT OF THE GATES HOUSE COMMITTEE(CONT'D)

The Gages gave them to the town. Karl Robinson and Rick Cummings dug them up and loaded them into Karl's truck. Scott and Karl Robinson joined by the Marlborough Estates' work crew with foreman Bruce Cean set them on the property - a labor of love for preservation of local artifacts. This was no easy task. Many thanks to all involved. The committee would like to hear any stories relating to the the granite chairs for the historic records.

We are appreciative of the interest and financial support of the M.C.A., Philip Clark, Mr. and Mrs. John Gordon, Sr., and Gerhard Blombach - total contribution is \$1,279.00.

With the anticipated 1994, \$1000.00 town appropriation, this will make a start for matching grant money needed to continue the restoration work.

Call if you would like to take part in, or have questions about the project.

876-3892 Priscilla Richardson, Co-Chair
876-3846 Corinne Nash, Co-Chair

REPORT OF THE FIRE WARDS

In 1993, the Marlborough Fire Department responded to fire calls in our town and in surrounding towns through our affiliation with Southwestern Mutual Aid. A total of 61 calls were answered as shown below:

TYPE OF FIRE	NUMBER
Automobile Accident	13
Chimney Fire	4
Rescue Call	1
Electrical Fire	3
Structure Fire	5
Automobile Fire	1
Brush Fire	1
Hazardous Material Incident	1
Automatic Fire Alarm Response	3
Miscellaneous Call	10
Mutual aid Call	19
TOTAL NUMBER OF CALLS	61

As shown above, 19 of our calls were for Mutual Aid to other towns. Below is a breakdown by town:

Dublin, 5; Troy, 1; Swanzey Center, 3; Gilsun, 2; Keene, 6; Surry, 1; Harrisville, 1. It should be noted that Marlborough received help from other towns 7 times during 1993.

During 1993, the Fire Wards funded training opportunities for our fire fighters; also, several members attended classes at the Meadowood Fire School.

During Fire Prevention Week, the Fire Department once again presented a program (including handouts and brochures) to several elementary school classes. The students and teachers appreciated the program.

As is customary, the Department sponsored a Halloween parade and costume judging for the elementary school children.

The Fire Wards wish to sincerely thank the Fire Company, the Police Department, the Selectmen, the Ladies Auxiliary to the Fire Department and the townspeople for their continued support and cooperation during the year.

MARLBOROUGH FIRE WARDS

Carl Russell, Edward Wilson, Wayne Crowell
Clarence Batchelder and Linwood Croteau



STATE OF NEW HAMPSHIRE
DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT
DIVISION of FORESTS and LANDS
172 Pembroke Road P.O. Box 856 Concord, New Hampshire 03302-0856

603-271-2214
FAX: 603-271-2629

STEPHEN K. RICE
Commissioner

JOHN E. SARGENT
Director

December 14, 1993

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

During Calendar Year 1993, the State of New Hampshire experienced an average number of wildfires. The three leading causes of these wildfires were campfires left unattended, unsupervised children and debris fires that escaped control. All of these fires are preventable, but **ONLY** with your help!

Please help your town and state forest fire officials with forest fire prevention. New Hampshire State Law (RSA 224:27 II) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done."

Violations of RSA 224:27 II and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$1,000 and/or a year in jail and you are also liable for all fire suppression costs.

The State of New Hampshire, Division of Forests and Lands assisted many towns in wildland fire suppression during 1993 and participated in many fire prevention programs. This year, the nation is celebrating Smokey Bear's 50th anniversary. The State of New Hampshire Forest Protection Bureau will be working with many communities to spread the fire prevention message - "Remember...Only YOU can prevent forest fires. Fire prevention is the most cost effective fire suppression tool. Please be careful around fires and help us and our communities have a fire safe year."

"REMEMBER...SMOKEY HAS FOR FIFTY YEARS!"

FOREST FIRE STATISTICS - 1993

	STATE	DISTRICT	TOWN OF
Number of Fires	545	43	Marblehead
Acres Burned	224	10	

Robert L. Smith
Forest Ranger

Carl Russell
Forest Fire Warden



Forest Protection (603) 271-2217
Forest Management (603) 271-3456

Land Management (603) 271-3456
Information & Planning (603) 271-3457

TDD ACCESS: RELAY NH 1-800-735-2964 recycled paper

DIVISION OF FORESTS AND LANDS 603-271-2214

REPORT OF THE MARL-HARRIS AMBULANCE

In 1993 the Marl-Harris Ambulance answered 136 runs and treated 153 patients. There were 74 medical emergencies, 35 miscellaneous injuries, 19 Motor Vehicle accidents, 3 fire standbys, 2 transfers, 1 Code-9, 1 drill, and 15 no transports.

101 calls were for Marlborough, 31 runs to Harrisville, 2 to Keene (6 patients), 1 to East Swanzey (2 patients), and 1 to Dublin (2 patients).

The Squad held 9 sessions of in-house training totaling nearly 30 hours of continuing education. The members also participated in numerous training sessions sponsored by various agencies.

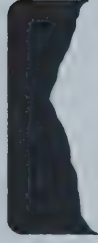
Purchases included "general supplies", training material, a cellular phone and the annual installment of pagers and radios in conjunction with our rotation program (5 each).

Membership is currently at 27 members:
25 medical, 2 non-medical support.

Once again we would like to thank the Fire and Police Departments of Marlborough and Harrisville, who are essential for our success in serving you. Also a special "Thank you" to all of you. Your support is key to our survival.

Respectfully submitted,

James Bleau
President/Chief



**MONADNOCK
FAMILY
SERVICES**

An organization of caring professionals

331 Main Street, Keene, NH 03431
(603) 357-4400
Fax: (603) 357-6859

REPORT OF THE WELFARE ADMINISTRATOR

The past year showed little improvement over 1992. People are back working on a limited basis but have not regained total employment. They have neither a cushion of savings or current earnings sufficient to take care of emergencies. Therefore, the two most urgent expenses of all families, rent and electricity, became our problems.

Our new budget reflects this trend and shows an increase in rent and fuel/electricity. The only other increases are for the rate of inflation and the cost of a word processor, which will replace our old typewriter.

We could not have maintained even a semblance of the comparatively small welfare budget we did had it not been for the help we received from the Salvation Army (food) and the Ladies' Circle (fuel).

This is the end of my twelve year tenure as Welfare Administrator. My replacement, Susan Beffa has been well-trained. She is capable, interested in the work, and deserves the Town's confidence and vote. I thank the Town for the confidence and support I have received.

Respectfully submitted,
Alice M. Knight
Welfare Administrator

December 1, 1993

Board of Selectmen
Town of Marlborough
Marlborough, NH 03455

Dear Board of Selectmen:

Monadnock Family Services request your support for the continuation of Keene District Office services. Financing from the Monadnock Region towns is used directly to support outpatient services to Monadnock Region residents. This program provides individual, marital, family and group therapy as well as crisis intervention to people of all ages. During the past year, Monadnock Family Services has served over 2,995 adults, children and elderly people, of which, 86 were citizens of Marlborough.

In order to provide mental health services to residents of your town who have no insurance and/or no resources to pay for them, we are asking for \$1.00 per capita. Based on the New Hampshire Office of State Planning estimate for 1992, our request from Marlborough is \$1,955.00. We hope that your support will continue and that you will incorporate this request into your town's budget.

I have enclosed additional information about our agency along with some statistics on services provided to Marlborough residents. A representative of our agency would be happy to speak to you or to your Budget Committee regarding our request and the services we provide. Please do not hesitate to contact me if you have any questions.

Thank you for your assistance.

Sincerely,

Cecile Goff
Director of Outpatient Services
Keene District Office

Enclosures

Marlborough Residents Seen At Monadnock Family Services - 1993

Total Unduplicated Number: 86

Age: 0 - 18 - 15
19 - 65 - 63
65-over - 8

Sex: Male: 39
Female: 47

THE REPORT OF THE CEMETERY COMMITTEE

The Cemetery Committee continued the restoration and maintenance of our cemeteries in 1993. The stones and monuments in Estey Cemetery (Hill Street) were straightened and repaired by Keene Monument Company, and several sunken graves were filled.

Walter Glazier repaired the wrought iron fence on the right side of the Graniteville Cemetery and two old trees were removed. Brush around the walls in most of the cemeteries and on the banking in front of Graniteville was cut and chipped. A section of the road in Pine Grove Cemetery was graded and a corner widened.

The major project, which was straightening and repairing stones and monuments in all the cemeteries, has been completed. However, annual maintenance must be an on-going phase of cemetery care.

We have planned to repair one section of the wrought iron fence around Pine Grove Cemetery in 1994. We will remove more of the old trees, also fill in and put loam on sunken graves.

Respectfully submitted,
Doris Wilcox
Chairman, Cemetery Committee

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission is charged by State Statute to advise the State of New Hampshire on management of its land and the leased lands of the Society for the Protection of New Hampshire Forests and the Town of Jaffrey. The lands are located on Mt. Monadnock, Gap Mountain, and Little Monadnock Mountain.

During 1993 the Commission held regular public meetings. The state division of Parks and Recreation, with advice from the Advisory Commission, implemented one of the recommendations of the 1992 Management Plan. This was to provide off-highway parking and staff at the Old Toll Road hiking area in Jaffrey.

The Dublin selectmen asked that a parking problem at the Dublin Trail (Farmer's) be resolved. The solution was to post "No Parking" on one side of the road, and to work with the New England forestry foundation for a small off-road parking area across from the trail head.

The public is encouraged to contact their Commission members with suggestions and comments.

Members of the Monadnock Advisory Commission are:

Jaffrey: H. Charles Roce, Peter B. Davis
Dublin: Betsey Harris, Bruce McClellan
Marlborough: James Everard, Ernie Linders
Troy: David Adams, Ira Gavrin
Fitzwilliam: Daniel Leary, Thomas F. Parker

Respectfully submitted,
H. Charles Roce
Chairman



Home Health Care and Community Services, Inc.

P.O. Box 564
69L Island St.
Keene, NH 03431
603 - 352 - 2253
800 - 541 - 4145
Fax 603 - 358 - 3904

P.O. Box 316
Arborway
Charlestown, NH 03603
603 - 826 - 3322

P.O. Box 496
Community Lane
Peterborough, NH 03458
603 - 532 - 8353

HOME HEALTH CARE AND COMMUNITY SERVICES, INC.
REPORT TO THE TOWN OF MARLBOROUGH
JANUARY 1, 1993 TO DECEMBER 31, 1993

ANNUAL REPORT

November 24, 1993

In 1993, Home Health Care and Community Services (HCS) continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of HCS' activities in your community in 1993. The projection is based on actual services provided from January through September 1993 and an estimate of usage during October, November and December.

Board of Selectmen
Marlborough
New Hampshire 03455

Dear Selectmen:

Enclosed please find Home Health Care and Community Services' (HCS) Annual Report to Marlborough. The Annual Report includes statistical and financial information about the services provided to residents this year. We hope that you will consider including this information in the Town Report to let residents know about the services that are available to them.

In 1994, we are requesting an appropriation of \$8,750.00 to continue to provide home care services in town and \$1,262.00 for the Meals-On-Wheels Program. The appropriation will continue to cover services that assist residents to recover at home or to remain independent at home, including visiting nurses, rehabilitation therapies, and homemaker/home health aide services. In addition, adult wellness clinics, child health clinics, prenatal care and hospice services are available to residents.

HCS continues to make every effort to seek funding for patient care from a variety of sources; this has enabled us to maintain the town appropriation at the current level for 1994. We will continue to utilize the town dollar only when other funding sources have been exhausted.

Please do not hesitate to contact me if you would like further information about our services.

Thank you for your consideration.

Sincerely,

Susan Ashworth
Susan Ashworth
Director of Community Relations

Enc.

SERVICE REPORT

SERVICES SUPPORTED
PARTIALLY OR TOTALLY
BY THE TOWN

SERVICES OFFERED

Nursing
Child Health Nursing
Physical Therapy
Speech Pathology
Occupational Therapy
Medical Social Work
Outreach
Nutritionist
Home Health Aide
Homemaker
Adult In-Home Care
Meals-On-Wheels
Health Promotion Clinics

SERVICES PROVIDED

615 Visits
4 Visits
79 Visits
0 Visits
12 Visits
8 Visits
59 Visits
2 Visits
1,155 Visits
694 Hours
1,475 Hours
2,295 Meals
24 Clinics

Total Unduplicated Residents Served: 131

Regularly scheduled wellness clinics, child health clinics, prenatal and hospice care are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 1993 with all funding sources is projected to be \$139,273.68.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 1994, we recommend an appropriation of \$8,750.00 to continue home care services at the current level. We also recommend an appropriation of \$1,262.00 for the Meals-On-Wheels program.

Thank you for your consideration.

BIRTHS - 1993

BIRTHS - 1993 (CONTINUED)

DATE	CHILD'S NAME	PARENTS' NAMES	PLACE				
03/04/93	JACOB DAVID MARTINEAU	DAVID M. MARTINEAU BRENDA L. MARTINEAU	PBORO	09/12/93	SUSANNA ROSE GEILEN	MARIO GEILEN LAURA ANN CAPOREAL	MARLB
03/08/93	ALDEN HALE MEAD	FREDERICK G. MEAD HELEN E. MEAD	KEENE	11/10/93	JULIE MACGREGOR SWANSON	SCOTT M. SWANSON ROBIN OLIVER SWANSON	PBORO
03/09/93	SHAWNA MAY PEASE	JOHN ERIC PEASE CATHLEEN M. PEASE	PBORO	12/06/93	KADY RAIN BRANDWEIN	RUSSELL S. BRANDWEIN ANITA ANNE OLIVEIRA	KEENE
04/02/93	SETH DAVID DEVOID	DAVID JOSEPH DEVOID SUZANN ROSE DEVOID	KEENE	12/12/93	JACLYN MARIE OGG	MICHAEL RAYMOND OGG WENDY LEA OGG	KEENE
04/13/93	JOHN CHRISTOPHER SCHUMANN, II	JOHN C. SCHUMANN LAURIE D. SCHUMANN	KEENE	12/28/93	MICHAEL HENRY FERRANTI	DEAN MICHAEL FERRANTI MICHELLE FERRANTI	KEENE
04/13/93	ROBERT WILLIAM SCHUMANN	JOHN C. SCHUMANN LAURIE D. SCHUMANN	KEENE				
04/13/93	DANIEL JAMES RICHARDS	RONALD L. RICHARDS SHAWN LEE HENDRY	KEENE				
04/19/93	CORYNNE ANN LETENDRE	JOHN J. LETENDRE JERILYN A. MITCHELL	KEENE				
05/24/93	DYLAN CHARLES WAY	DANA PAUL WAY CHERYL A. MCCLENNING	KEENE				
06/08/93	EMILY KATHERINE GLOVER	JOHN R. GLOVER EILEEN F. AHLMAN	PBORO				
07/11/93	GRAHAM ADRIAN COLSON	JOHN CHARLES COLSON KELLIE JEAN JOHNSON	MARLB				
07/12/93	KAYLENE MAE LABADIE	RICHARD B. LABADIE JR. CALISTIE L. CARPENTER	KEENE				
07/22/93	ASHLEY ELIZABETH CROWELL	GLENN PAUL CROWELL ANGELIQUE M. WOODWARD	PBORO				
09/01/93	ANDREW ROBERT HUGHES	ROBERT ALAN HUGHES MICHELLE L. GOODCHILD	KEENE				
09/05/93	JOHNATHON GABRIEL LOUGEE	DANIEL WILLIAM LOUGEE MARGARET R. D'AGOSTINO	KEENE				
09/09/93	JAMIE LEE CORNWELL	RANDAL JAMES CORNWELL APRIL LEE STEWART	KEENE				

DEATHS - 1993

DATE	NAME	PLACE
02/03/93	FRANK MINARD MILLS, JR.	KEENE
02/08/93	RALPH ARNOLD PIERCE	WESTMORELAND
03/19/93	RUTH H. KNIGHT	KEENE
04/19/93	JAMES EDWARD GASEAU	MARLBOROUGH
04/26/93	ANNELIESE RENDENA	MARLBOROUGH
06/07/93	REV. HAROLD K. SHELLEY	MARLBOROUGH
06/23/93	FOSTER H. BURLIN	MARLBOROUGH
07/01/93	SCOTT E. DOWNER	CONCORD
07/07/93	HELEN LAURENDEAU	MARLBOROUGH
07/09/93	ETHEL M. COLLINS	MARLBOROUGH
07/21/93	OLIVE O. THASHER	KEENE
07/22/93	GEORGE BERT HEYWARD	KEENE
09/27/93	ABBIE A. WILCOX	KEENE
10/13/93	LINDA RAE BERRY	TROY
10/17/93	MARCIA WATERMOLEN	MARLBOROUGH
11/04/93	LAURA C. GRACE	MARLBOROUGH

BROUGHT IN FOR BURIAL

DATE	NAME	PLACE
12/26/92	WILLIAM HACKLER	KENNEBUNK, ME.
02/02/93	ALBERT J. COTE	TROY, NH
03/24/93	ROSE A. HACKLER	KEENE, NH
03/30/93	GERALDINE A STOODLEY	CONCORD, NH
05/01/93	ALDEN N. WOODBURY	ALEXANDRIA, VA
05/21/93	WALTER A. ERIKSON	MILFORD, NH
06/13/93	ELIZABETH H. WIINIKKA	LANGHORNE, PA
09/07/93	LAURA HACKLER	BIDDEFORD, ME
10/29/93	ANN ELIZABETH LINEN	MIDDLETOWN, PA
11/18/93	MARION E. BINGHAM	KEENE, NH

MARRIAGES - 1993

DATE	BRIDE AND GROOM	RESIDENCE IF EACH
01/02/93	JAMES PATTON RYAN DEBRA ANN BLAIR	MARLBOROUGH MARLBOROUGH
01/29/93	DENNIS SHAWN EMERSON DEBRA ANN THURSTON	MARLBOROUGH KEENE, NH
05/15/93	FRANK JEHIEL HARLOW IV SARAH ANNE SCHWINDT	MARLBOROUGH MARLBOROUGH
05/29/93	DANIEL WILLIAM LOUGEE MARGARET ROSE D'AGOSTINO	MARLBOROUGH MARLBOROUGH
06/01/93	FRED LLOYD CROSS DIANA LYNN STAUDER	KEENE, NH MARLBOROUGH
06/05/93	JIMMIE LESTER RICHARDSON MELISSA JEAN HOBBS	KEEN, NH MARLBOROUGH
06/06/93	ALLEN LEE BERGERON NANCY ALICIA BOURASSA	MARLBOROUGH MARLBOROUGH
06/12/93	PABLO ELLICOTT YGLESIAS MARGOT ELIZABETH GLASS	NEW YORK, NY NEW YORK, NY
09/04/93	MARC RAYMOND LESSARD CHRISTINA MARIE WILSON	NORWICH, VT NORWICH, VT
09/04/93	DOUGLAS BRADLEY WHITON STACEY LEE ALEXANDER	MARLBOROUGH MARLBOROUGH
09/18/93	ANDREW SHELDON CUTTER LOIS ANN GIBBONS	CARLISLE, MA CARLISLE, MA
10/08/93	DAVID ALLEN SUTHERLAND, II KELLY JEAN TARR	MARLBOROUGH MARLBOROUGH
11/27/93	ROBERT JAMES CLARK, SR. JENNIFER LYNNE CHASE	MARLBOROUGH MARLBOROUGH

School Reports

OFFICERS, TEACHERS & EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT

Edward Goodrich, Jr., Moderator
Oliver F. Derby, Clerk & Treasurer

SCHOOL BOARD

David R. Durocher, Chair Term Expires 1996
Elliott Pawski Term Expires 1994
Robert Thibodeau Term Expires 1994

ADMINISTRATION

Phillip G. McCormack, Ed.D. Superintendent of Schools
Paul L. Bartolomucci Assistant Superintendent for Keene
Richard M. Pike Assistant Superintendent for Towns
Deane B. Haskell Manager of Personnel Services
Patricia Trow Parent Director of Special Education
Bruce Thelen

STAFF

	Degree	Experience
Beverly Monsell	M.Ed.	16 years
Suellen C. Buffum	B.S.Ed.	16 years
Donna L. Dearth	M.Ed.	10 years
Karen Clarke	B.A.	2 years
Linda Frazier	B.E.	18 years
Elizabeth Homeyer	B.E.	11 years
Karen O. Johnson	B.E.	8 years
Patricia J. Kelliher	M.A.	36 years
Hillary Kingsbury	B.A.	4 years
Christine P. LaClair	M.Ed.	13 years
Mary Lou LaCoste	B.E.	31 years
Susan Leach	M.A.	22 years
Dorothy W. Ledwith	B.E.	31 years
Susan J. Mastello	B.S.	14 years
George H. Mason, Jr.	B.S.	16 years
Ron McIntire	M.A.T.	14 years
Anne Meddaugh	B.S.	14 years
Susan Pomasko	B.S.	1 year
Jane Powers	B.S.	0 years
Joyce Puleo	B.S.	4 years
JoAnn Robinson	B.E.	10 years
Holly H. Stetson	M.Ed.	7 years
Lawrence Taylor	B.S.	15 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Beverly Siraneva	Media Generalist, B.S.	
Heather Stocks	Chapter I Aide	
Tammy Coutts	Chapter I Aide	
Diana Gallup	Instructional Associate	
Susan E. Mastronunzio	Instructional Associate	
Deborah Williams	Food Service	
Diana M. Barber	Food Service	
James Machado	Custodian	
John Smith	Lead Custodian	

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

Chairman's Report

Change and moving forward would characterize the Marlborough School District within the past year. Last June we settled a two year collective bargaining agreement with the Marlborough Education Association. This settlement brought a meaningful end to the litigations filed against the District by the association. As a result of the settlement the teachers received a 0 and 3.5% increase in base pay over two years with this being the second year. Presently negotiations are continuing for next year. At the writing of this letter the process is at impasse. With the help a mediator we hope to have a resolution by District Meeting on March fifth.

At the beginning of last summer we found ourselves without a principal. With the regrets of the Board, Paul Bartolomucci left to become the Assistant Superintendent for Keene of SAU 29. A search committee was formed which was composed of the Board, community members, teachers and administrators. Many hours of the summer were devoted to the process of finding a new principal. The efforts of the committee were completed with the hiring of Ms. Beverly Monsell as Principal of the Marlborough School. We welcome Ms. Monsell to the community, hopefully to be our educational leader for years to come. We thank all the people involved with the committee and Manfredo Torelli who served as its chair.

At the end of summer John Fletcher resigned from the Board to address the needs of his business and family. He fulfilled a personal obligation to the Board to see the negotiations reach a settlement and the successful search for a new principal. The Board truly appreciates his eleven and one half years of service to the community and dedication to the education of Marlborough's youth. We had only one applicant come forward to fill this vacancy, Elliot Pawski.

This current School Board has made its priority to conduct long needed maintenance to the school building as well as cost effective improvements. Last summer a classroom and offices were constructed in previously unused space. The cost of that project was considerably lowered due to much of the demolition and finish work being done by our custodians. We are in the last year of a three year plan to correct fire safety code issues. Those items are incorporated into the proposed budget. Other major maintenance concerns are the roofing systems on the building ,drainage in both front and rear of the building , and the heating plant. A preliminary report on the heating plant indicated that the boiler needs replacement. The Board is having further structural analysis completed to the boiler after this heating season. In regard to the roofing systems, we are in agreement with a report from a roofing expert that the gymnasium roof has passed its useful life. The cost of replacement will be presented to the voters as a separate warrant article at the annual School District Meeting. The school has had a long standing moisture problem in the lower rear classrooms of the old section of the building. We hope to bring the moisture issue to a closure in the next year. The cost for that project is also included in the proposed budget.

Academically the students from Marlborough who are attending the Keene High School continue to do well. Last year eleven of the twenty students from Marlborough who graduated went on to post secondary education. Five finished in

the top forth of the class, one of which was in the top ten. The progress made by our youth speaks well for the community and its support for sound educational values.

In the area of curriculum the Board does not have an answer for the questions on Readiness raised at the District Meeting Last March. We have initiated research to study methods of meeting the needs of students who would be targeted for a Readiness program if a Readiness program did not exist. The current focus of that work is a committee studying the multi-age classroom. We will not act without examining all options and the impact educationally to students as well as the cost to the tax payers.

In closing, I would like to thank all the people who have voluntarily spent their time making the Marlborough School a better place. Many hours were spent last summer engaged in projects such as searching for a new principal, painting classrooms and playground maintenance. An extended thank you goes out to Mr. Elliot Pawski for filling John Fletcher's seat until the March elections and also Mr. Bob Thibodeau for serving this past year on the Board and to Mr. Bruce Lyman who has spent many hours developing the five year plan with the Facilities Committee.

Sincerely,

David R Durocher, Chairman
Marlborough School Board.

ADMINISTRATIVE REPORT

With the opening of school in September came a new face to the Marlborough School staff. After a comprehensive search in which representatives from the community, school, SAU #29, and Marlborough School Board were involved, Beverly Monsell was selected as principal of the Marlborough School. Ms. Monsell replaces Paul Bartolomucci who served as principal for two years.

Although Ms. Monsell joined the school late in the summer (August 27), she was able to make a very successful transition to the school and community. With the assistance of staff at the school and community members, she was able to identify areas that warranted her attention. She worked hard to open lines of communication with various individuals and groups in Marlborough. She devoted considerable time and effort reviewing areas of the curriculum and ways in which instruction was delivered. She worked with district and SAU #29 special education staff to analyze special education -- related costs, ways in which services are provided, and caseload.

Staff at the school continue their efforts to develop and maintain a positive and productive learning environment for the children. Their efforts have resulted in things such as the implementation of the social curriculum. This is an approach that combines the teaching of social and academic skills in a manner that is respectful of children's developmental needs at different ages and that helps create a classroom climate conducive to purposeful work, creativity, and cooperation.

To enhance the likelihood of success for disabled students, staff have changed the way in which services are provided for some disabled students. Several staff members have received in-service training to aid them in their efforts to implement this new approach. Training is available through special education grant money that is coordinated by Bruce Thielen, Director of Special Education for SAU #29.

Community support and involvement continues to be characteristic of the Marlborough District. As I watched this year's Turkey Trot, I was delighted to see the large turnout and the degree of enthusiasm from townspeople for this activity. I think community support is also reflected in the willingness that community members have to serve on various school committees. Community involvement on the principal's search committee, the building facility planning committee, at the recognition banquet for academic excellence, and with various work projects at the school are examples of ways in which positive things can happen when the school and community members work cooperatively.

There are two issues that are of concern to me which, I believe, warrant close monitoring. The first relates to the building. Although this is not new to the Board, I think it is noteworthy. My concern here is twofold -- space availability and maintenance needs. As enrollment continues to increase at the school (approximately 50 students since 1990), space becomes an issue. Although this was dealt with this last year by a renovation project at the school, I think this remains an issue we need to monitor closely.

The Board is also well aware of the age and maintenance needs of the building. I commend and greatly appreciate the efforts of the building facility committee. I think it is very important that a long-range maintenance plan be developed and implemented. This will allow for proper planning and budgeting and, hopefully, will prevent costly surprises.

A second concern relates to funding. As you all too well know, foundation aid to the Marlborough District has been significantly reduced over the last several years. This has resulted in an even greater burden to taxpayers. Although it probably will not have an immediate impact, I think the landmark decision reached by the New Hampshire Supreme Court identifying the State's duty to provide adequate education for all children could bring relief to property poor districts (like Marlborough) throughout the state. The Marlborough School Board and community have supported this lawsuit in the past. I encourage continued support.

The education of our youth is very important to all of us. I ask that you continue your involvement, support and commitment to quality education. I hope to see you at the School District Meeting on March 5.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

PRINCIPAL'S REPORT

ENROLLMENT COMPARISONS

GRADE	OCT., 1992	OCT., 1993
K	21	34
R	13	4
1	38	31
2	21	38
3	31	23
4	30	31
5	31	28
6	25	33
7	23	29
8	28	22
TOTALS	261	273

This school year educators at the Marlborough School focused on the increasing needs of children and how these needs affect their learning. It became evident that a clear social curriculum could help build the school into a learning community where high social and academic goals could be attained. The staff's commitment to quality education for children guided them to attend a summer training program to teach them how to implement a social curriculum into the daily framework of the school. In September, the entire school took the first step toward developing a stronger sense of community within the school by beginning every day with a morning meeting in each classroom. The morning meeting has four components which allow children and staff to be more responsive to each other's social and academic needs. The staff recognizes that the social curriculum is one way to help meet the needs of children in today's society. They are dedicated to continuing their efforts to provide quality education in children's lives.

Special education is implementing a new approach to servicing children. In the past, children were pulled from their classes for resource room services. The inclusion model, which is now being practiced, allows children to remain in the classroom and participate with the other children. The special education teachers now go to the children in the classrooms and work with them there. This way, children learn with their classmates and participate in the same activities, with assistance. The hope is that children with special needs will not feel isolated and can be as much a part of the whole school community as possible. All of the teachers will attend workshops throughout the year to learn how to work with students with special academic and social/emotional issues in order to ensure the success of inclusion in school.

The Marlborough Youth Advisory Council, whose members are representative of the school, the churches, the library, the recreation department, welfare agencies, the police and a psychologist, have brought an after-school program to Marlborough. The YMCA sponsors this day care program for school age children each day after school at the Marlborough School. There are twenty children enrolled in the program which provides a much-needed service for parents and children. The program has been well received by parents.

Four new staff members joined the faculty at Marlborough School this September. Susan Pomasko teaches in the resource room and has replaced Kathleen McCollum; Jane Powers teaches grade 8 math (this is an additional math class at the middle school level due to the large class sizes); Hillary Kingsbury teaches French; and Maria Ginn is our new school nurse.

Building maintenance projects included expanding and remodeling the reading classroom on the first floor. The existing locker rooms on the first floor were reconfigured to provide two classroom/office spaces to be shared by three specialists. One of the existing restrooms was also remodeled and two changing rooms were built in the gym. Our thanks go to volunteers and a teacher who helped the custodial staff paint several classrooms. Volunteers also cleaned and repainted the playground and painted exterior areas of the building. Additional improvements were made to bring the building closer to meeting the fire code standards.

We continue to take advantage of grant money to support school programs and to seek other means of acquiring items needed in the school. Chapter I grants support a reading program that provides for children in need of assistance outside of the regular classroom. Chapter II grant money helped the sixth grade to attend a science camp for one week. This money also provided a volunteer coordinator for the school, an outing club for students, and a series of parent workshops. We are most grateful to Paul Bartolomucci for collaborating with Digital Corporation to grant free desks, chairs, and file cabinets to the teachers.

I appreciate being part of a dedicated staff who truly care about the children they work with and are determined to provide a quality education despite these difficult economic times. Many people -- parents, members of the community, teachers, children and the school board -- have extended a warm welcome and support since I have been here. Thank you! I look forward to all of us working together in a cooperative spirit through the good and the difficult times to provide the best educational opportunities for the children of Marlborough.

Beverly A. Monsell, Principal
Marlborough School

**MARLBOROUGH
GRADUATING CLASS
OF 1994**

GRADE 8

Jenifer Beaulieu
Suzanne Biron
Rebecca Blake
Jacob Cadmus
Patricia Lynn Castor
Jennifer Chase
Amber Davis
Heather Despres
Stephanie Dyer
Nils Ekholm
Julie Frazier
Stacey Goodale
Steven Henderson
Jaime Henry
Kimberly Hope
Matthew Jarvis
Martha Robinson
Leah Ryan
Kevin Ryll
Matthew Smith
Aaron Williams

GRADE 12

Katie Bickford
Seth Fielders
Gerald French
Miranda Goodale
Patrick Holbrook
Katrina Hutchins
Daniel Johnson
Katherine Miller
Dean Powers
Joseph Puleo
Emily Robinson
Galadriel Schulze
Jesse Slutsky
Shawn Smith
Jason Woodley

**NEW HAMPSHIRE SCHOOL ADMINISTRATIVE UNIT 29
ADMINISTRATIVE SALARIES
1992 - 1993**

	<u>Supt.</u>	<u>Asst. Supt. Keene</u>	<u>Asst. Supt. Tous</u>	<u>Asst. Supt. Business</u>
Chesterfield	\$ 7,919	\$12,904	\$11,448	\$ 6,433
Harrisville	2,162	3,393	3,010	1,756
Keene	51,476	29,870	26,500	41,814
Marlborough	3,581	6,374	5,655	2,908
Nelson	1,446	2,264	2,009	1,175
Westmoreland	<u>2,941</u>	<u>4,935</u>	<u>4,378</u>	<u>2,389</u>
	\$69,525	\$59,740	\$53,000	\$56,475

Plus 6.5% annuity for each
Travel at \$.28/mile

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School in said District on the 5th day of March, 1994, at 10:00 a.m. to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees or officers chosen and to pass any vote relating thereto.

ARTICLE 2: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 3: To see if the District will authorize the school board to transfer up to Fifteen Thousand (\$15,000.00) Dollars of its unencumbered surplus funds, if any, remaining on hand at the end of the fiscal year, June 30, 1994, to the Capital Reserve Fund established by the voters of the District at the March, 1989 District Meeting, for the purpose of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*




ARTICLE 4: To see if the District will vote to ratify and be bound by the financial provisions of a proposed collective bargaining agreement between the Marlborough School Board and the Marlborough Education Association, covering the years 1994-1995 and 1995-1996 wherein the increased cost for salary and benefits for 1994-1995 equals \$XXXX, or approximately XX percent; and for 1995-1996 equals \$XXXX, or approximately XX percent; and to raise and appropriate the amount of \$XXXX to fund the costs for the 1994-1995 school year, or to take any other action in relation thereto. *(The school board will recommend that this article be passed over if an agreement has not been reached prior to the District Meeting.)*




ARTICLE 5: To see if the District will vote to create an expendable general fund trust fund under the provisions of R.S.A. 198:20-c, to be known as the Heating System Fund for the sole purpose of replacing or upgrading the school's heating system. Furthermore, to name the school board as agents to expend the principal and/or income therefrom for the purposes of the trust, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 6: To see if the District will vote to raise and appropriate the sum of Fifty Thousand (\$50,000.00) Dollars to be placed in the Heating System Fund, established by the voters on March 5, 1994, said sum to be comprised of up to Fifty Thousand (\$50,000.00) Dollars of the surplus on hand June 30, 1994, to be placed in this fund, and the balance of the funds necessary to meet the appropriation of Fifty Thousand (\$50,000.00) Dollars to be raised by taxes in the 1994-1995 school year, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 7: To transact any other business which may legally come before this meeting.

Given under our hands at said Marlborough this 15th day of February, 1994.

A True Copy Attest:

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 8th day of March, 1994, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

A member of the school board for the ensuing three years
A member of the school board for the ensuing year

Given under our hands at said Marlborough, this 1st day of February, 1994.

David R. Durocher, Chair
Elliott B. Pawski
Robert J. Thibodeau

**MARLBOROUGH SCHOOL DISTRICT
1994/95 PROPOSED BUDGET**

EXPENDITURE ACCOUNTS

	1993-94 BUDGET	1994-95 BUDGET	PERCENTAGE CHANGE		1993-94 BUDGET	1994-95 BUDGET	PERCENTAGE CHANGE
REGULAR INSTRUCTION				GUIDANCE SERVICES			
Salaries	\$583,885	\$584,614		Salaries	\$38,467	\$38,467	
Fringe Benefits	\$116,078	\$124,279		Fringe Benefits	\$10,718	\$10,584	
Environmental Education	\$2,480	\$2,240		Services	\$3,290	\$1,800	
Repair Equipment	\$1,050	\$1,050		Materials	\$550	\$402	
High School Tuition	\$477,785	\$454,370		TOTALS	\$53,025	\$51,253	-3.34%
Materials	\$25,608	\$24,977					
Equipment/Software	\$2,500	\$3,585		HEALTH SERVICES			
TOTALS	\$1,209,386	\$1,195,115	-1.18%	Salaries	\$20,648	\$14,096	
				Fringe Benefits	\$8,706	\$1,762	
SPECIAL EDUCATION				Services	\$1,600	\$1,600	
Salaries	\$78,883	\$71,565		Materials	\$575	\$625	
Fringe Benefits	\$22,371	\$23,544		Dues/Fees	\$75	\$80	
Services	\$6,660	\$18,000		TOTALS	\$31,604	\$18,163	-42.53%
Tuition	\$106,560	\$99,522					
Materials	\$500	\$510		PSYCH/SPEECH PROGRAM			
TOTALS	\$214,974	\$213,141	-0.85%	Services	\$19,368	\$19,368	
				TOTALS	\$19,368	\$19,368	0.00%
EXTRACURRICULAR							
Salaries	\$3,180	\$3,330		STAFF DEVELOPMENT			
Fringe Benefits	\$271	\$25		Salaries/Bene-Curr Devel.	\$2,045	\$2,045	
Services	\$1,580	\$1,645		Course Reimbursement	\$3,000	\$3,250	
Materials	\$800	\$704		Services	\$500	\$900	
Equipment/Uniforms	\$600	\$1,430		Conference/Workshops	\$0	\$0	
Other	\$75	\$100		Materials	\$0	\$100	
TOTALS	\$6,506	\$7,234	11.19%	In-Service Training	\$400	\$400	
				TOTALS	\$5,945	\$6,695	12.62%
ATTENDANCE SERVICES							
Salaries	\$100	\$100		MEDIA SERVICES			
Travel	\$20	\$0		Salaries	\$21,134	\$21,134	
TOTALS	\$120	\$100	-16.67%	Fringe Benefits	\$8,737	\$8,017	
				Services	\$1,754	\$1,726	
				Repair Equipment	\$500	\$500	
				Materials	\$3,348	\$3,908	
				Equip/Furniture	\$250	\$250	
				TOTALS	\$35,723	\$35,535	-0.53%

	1993-94 BUDGET	1994-95 BUDGET	PERCENTAGE CHANGE		1993-94 BUDGET	1994-95 BUDGET	PERCENTAGE CHANGE
SCHOOL BOARD/SAU				STAFF SERVICES			
Salaries	\$3,600	\$3,600		Special Retirement	\$1,175	\$1,175	
Salary Pool/Benefit Pool		\$1,957		Staff Physicals	\$960	\$693	
Fringe Benefits	\$291	\$291		TOTALS	\$2,135	\$1,868	-12.51%
Services	\$15,570	\$9,570					
Insurance/Advertising	\$864	\$1,585		OTHER EXPENSES			
Dues	\$2,274	\$2,291		Trust Funds/Scholarships	\$3,700	\$3,700	
Other Expenses	\$2,530	\$2,500		Building Use/Requirements	\$550	\$0	
SAU #29	\$140,097	\$149,477		TOTALS	\$4,250	\$3,700	-12.94%
TOTALS	\$165,226	\$171,271	3.66%				
SCHOOL ADMINISTRATION				DEBT SERVICES			
Administrative Stipend	\$1,500	\$1,500		Principal	\$0	\$0	
Principal's Salary	\$47,741	\$47,000		Interest	\$0	\$0	
Secretary's Salary	\$19,520	\$19,970		TOTALS	\$0	\$0	0.00%
Fringe Benefits	\$19,073	\$14,967					
Services	\$6,501	\$6,277		FUND TRANSFERS			
Materials	\$1,565	\$1,265		Federal Programs	\$2,442	\$2,442	
Equip/Furniture	\$0	\$999		School Lunch	\$47,000	\$47,000	
Dues/Fees	\$790	\$625		TOTALS	\$49,442	\$49,442	0.00%
TOTALS	\$96,690	\$92,603	-4.23%				
BUILDING SERVICES				GRAND TOTALS	\$2,126,178	\$2,086,416	-1.87%
Salaries	\$40,778	\$40,409					
Fringe Benefits	\$14,645	\$16,155					
Services	\$25,091	\$27,306					
Insurance	\$8,855	\$9,076					
Supplies	\$5,340	\$5,340					
Bottled Gas	\$900	\$900					
Electricity	\$12,660	\$13,356					
Heat	\$11,250	\$11,250					
Equipment	\$4,000	\$700					
TOTALS	\$123,519	\$124,492	0.79%				
PUPIL TRANSPORTATION							
Services	\$108,265	\$96,436					
TOTALS	\$108,265	\$96,436	-10.93%				

MARLBOROUGH SCHOOL DISTRICT
1994-95 PROPOSED BUDGET

ANTICIPATED REVENUE

	1993/94	1994/95	PERCENTAGE CHANGE
Unreserved Fund Balance	\$62,035	\$0	
Amount Raised By Taxes	\$1,846,463	\$1,907,420	3.30%
Interest	\$4,800	\$4,800	
Lunch Local	\$32,000	\$32,000	
Trust Funds-Scholarships	\$2,700	\$2,700	
Trust Funds	\$1,000	\$1,000	
Services to Other LEAs - N	\$9,323	\$9,323	
Other Local Revenue	\$0	\$0	
NH Foundation Aid	\$109,673	\$71,436	-34.86%
NH Building Aid	\$10,580	\$10,133	
NH Handicapped Aid	\$0	\$0	
NH Child Nutrition	\$1,000	\$1,000	
Medicaid Reimbursement	\$1,000	\$1,000	
Gas Tax Refund	\$500	\$500	
Collaborative	\$0	\$0	
Lunch-Federal	\$14,000	\$14,000	
Other Federal	\$31,104	\$31,104	
Transfer from Cap Reserve	\$0	\$0	
TOTALS	\$2,126,178	\$2,086,416	-1.87%

Plodzik & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 1993, as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District as of June 30, 1993, and the results of its operations and cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Paul J. Muring
PLODZIK & SANDERSON
Professional Association

October 25, 1993

Report of School District Treasurer

Marlborough School District

for the

Fiscal Year July 1, 1992-June 30, 1993

Cash on Hand, July 1, 1992

56,424.08

Received from	Town of Marlborough Current Appropriation	1,785,260.00
	Lunch and Milk Sales	30,973.24
	State Treasurer	664.38
	Road Toll	4,668.75
	Medicaid Reimbursement	17,488.00
	Food and Lunch	107,045.64
	Foundation Aid	700.00
	Instructional Program	22,282.80
	Basic Sped	447.00
	Building Aid	2,043.00
	Block Grant	16,217.84
	Chapter I	16,000.00
	Comp Ed	
	Trustees of Trust Funds	2,100.00
	Scholarships	465.93
	School Fund Income	
	Bank Interest	1,652.90
	Filing Fees	8.00
	Refunds, Adjustments & Misc.	64,057.43

2,072,074.91

Total Receipts

2,128,498.99

Total Cash Available

2,008,749.97

Less School Board Orders Paid

119,749.02

Cash on Hand, June 30, 1993

Oliver F. Darby
District Treasurer

**MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
March 2, 1993**

Meeting called to order at 1905 hours, prevailing time by Moderator Irvin H. Gordon. The Pledge of Allegiance to the Flag of the United States of America was led by the moderator. The moderator called for a voice vote in the matter of allowing non-voters, the staff of SAU #29, to speak and give information. The vote was favorable. The moderator read the warrant.

ARTICLE 1. Voted favorably by voice vote on the motion of Clara L. H. Pinkham, supported by John Fletcher, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2. Voted favorably by voice vote on the motion of David Durocher, supported by John Fletcher, that we pass over Article 2.

ARTICLE 3. Voted favorably by voice vote on the motion of David Durocher, supported by John Fletcher, that the District appropriate up to \$10,000 from unencumbered surplus funds, if any, remaining on hand at the end of the fiscal year, June 30, 1993, for the purpose of transfer to the Capital Reserve Fund established by voters at the March 3, 1989 district meeting.

ARTICLE 4. A motion was introduced by John Fletcher, supported by Clara Pinkham, that the District appropriate the sum of \$2,091,038 Dollars for the support of schools, for the payment of salaries of school district officials and agents, and for the payment of the statutory obligations of the District.

During the discussion on this article, the school and SAU #29 staff were introduced.

A vote on the article was taken by written ballot and the following results were tabulated:

Total number of votes cast:	162
Votes in favor:	107
Votes opposed:	55

The moderator declared the article had been approved and the budget accepted.

ARTICLE 5. A motion was introduced by Robert Thibodeau, supported by Irene Keating, that the District vote to instruct the Marlborough School Board to discontinue the practice of running transitional classes (classes between kindergarten and first grade, such as readiness class) in the Marlborough Elementary School; and instead develop curriculum focused on diverse talents and abilities of each student.

A vote on the article was taken by written ballot and the following results were tabulated:

Total number of votes cast:	151
Votes in favor:	52
Votes opposed:	99

The moderator declared that the article had been defeated.

ARTICLE 6. Voted favorably by voice vote on the motion of John Fletcher, supported by Clara Pinkham, that we adopt the following resolution and that it be spread on the permanent records of the District:

"I move that the District recognize, with gratitude, Scott Adams' service to the Marlborough School District and its children.

While serving on the Marlborough School Board for over a year, Scott gave of his time and expertise in a manner truly reflecting his interest in the town, the children and the future.

I further move that this recognition be included in the permanent records of the District."

John Fletcher thanked Clara Pinkham for her two periods of service on the Marlborough School Board and presented her with a bouquet of flowers.

Peter Von Sniedern requested that the assembly give a standing vote of appreciation to the school board and this was done.

David Cheney questioned the school board chairman's report in the annual town report and the presiding assistant moderator ruled that the question should have been asked under Article 1.

David Cheney then presented the following resolution, supported by Irene Keating:

RESOLUTION

Be it resolved that we, the citizens of Marlborough, N.H. hereby direct the Marlborough School Board, both present and future, to do the following:

1. When an opening occurs on the school board, either by resignation, death or any other means, the school board will fill the unexpired or open seat by accepting applications from any and all interested applicant citizens of the Town of Marlborough.
2. Said opening on the school board shall be made known to the public by a public posting in three public places in the town, and
3. Said opening and a request for all interested applicants to submit their applications for said opening to the Marlborough School Board shall be advertised in a newspaper with a circulation of at least 10,000 copies per day, and
4. That said interested applicants shall have fourteen days from the date of the notice to submit their applications, and
5. The form of application shall be in the form of a written letter, addressed to the school board and signed and dated by the applicant, and
6. All members of the school board shall review, without prejudice, each and every application and the decision to appoint shall be based on the applicant's qualifications and ability to serve.

The resolution was declared defeated by the assistant moderator on a voice vote.

Voted favorably on the motion of John Manning, supported by Lawrence Robinson, that the meeting be adjourned. The meeting was adjourned at 2115 hours on March 2, 1993.

Attest:

Oliver F. Derby, Clerk
Marlborough School District

MINUTES OF ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT FOR THE ELECTION OF OFFICERS March 9, 1993

The meeting was called to order at 1300 hours, prevailing time, on March 9, 1993, by Moderator Edward C. Goodrich, Jr. The meeting was declared open under Article 1 for the election of officers from 1300 hours to 2100 hours.

The following transmittal was received from the Town Clerk giving the results of the election on March 9, 1993:

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 9, 1993, the following votes of those present and qualified to vote for Marlborough School District officials were by them in open meeting given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

NUMBER OF NAMES ON REGULAR CHECKLIST	1114
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	531
REGULAR	29
ABSENTEE	

MODERATOR

Edward C. Goodrich, Jr. (Elected)
Irvin H. Gordon
Elmer Grover, Jr.

DISTRICT CLERK

Oliver F. Derby (Elected)

DISTRICT TREASURER

Oliver F. Derby (Elected)

MEMBER OF SCHOOL BOARD (Three Years)

David R. Durocher (Elected)
Sandra L. Swinburne

MEMBER OF SCHOOL BOARD (One Year)

Bruce A. Lyman
Robert J. Thibodeau (Elected)

A true record, attest:

Patricia R. Derby
Town Clerk

A true copy of record, attest:

Oliver F. Derby
School District Clerk

Voted favorably by acclamation on the motion of Lawrence Robinson, supported by Oliver F. Derby, that the meeting be adjourned. The meeting was adjourned at 2412 hours on March 10, 1993.

A true copy attest:

Oliver F. Derby
District Clerk

Attest:

Oliver F. Derby
District Clerk

MINUTES OF THE SPECIAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT

June 12, 1993

Meeting was called to order at 1905 hours, prevailing time, on June 12, 1993, by Moderator Edward C. Goodrich, Jr. The Moderator stated the procedures to be followed for the meeting. He asked for a voice vote to allow staff of School Administrative Unit 29 and the district's attorney to speak when called upon. It was a vote in the affirmative. The staff and the attorney introduced themselves. The Marlborough School Board members introduced themselves.

ARTICLE 1: A motion was presented by David Durocher, supported by Robert Thibodeau, that the district raise and appropriate the sum of Thirty-Five Thousand, One Hundred Forty (\$35,140.00) Dollars to fund the cost provisions of a collective bargaining agreement for the 1993-1994 school year as entered into between the Marlborough School Board and the Marlborough Teachers Association.

A petition signed by six legal voters was presented to the Moderator requesting a written ballot on the above question. One hundred four votes were cast on the article. Sixty-seven votes were in favor of the article and thirty-seven votes were opposed to the article. The Moderator declared the article adopted.

David Durocher presented a scholarship award in nursing to Kelly Drown. The award was given in the spirit of Omer Dumont, by an anonymous resident of the Town of Marlborough.

ARTICLE 2: There was no other business to transact before the meeting.

Voted favorably by acclamation on the motion by John Manning, supported by Peter von Sneidern, that the meeting be adjourned. The meeting was adjourned at 1930 hours.

Attest:

Charlotte M. Crowell
Deputy Clerk
Marlborough School District

A True Copy Attest:

Oliver F. Derby
District Clerk

Office of the Selectmen
Town of Marlborough
PO Box 487, 149 Main St.
Marlborough, NH 03455-0487

Special Collections Asst.
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